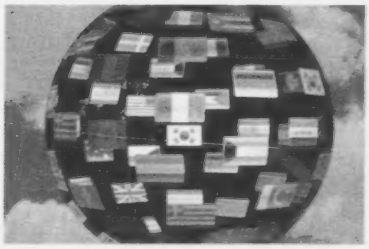
International, Intergovernmental and Aboriginal Relations



Annual Report 2006-2007

Alberta

International, Intergovernmental and Aboriginal Relations

Annual Report
2006-2007

Contents

1 Preface
2 Minister's Accountability Statement
3 Message from the Minister
4 Management's Responsibility for Reporting

5 Overview

7 Vision
7 Mission
7 Core Businesses
8 Corporate Structure

13 Results Analysis

15 Auditor General's Report
16 Financial Overview
18 Canadian Intergovernmental Relations
23 International Relations
30 Trade Policy
35 Trade Promotion
39 Aboriginal Issues
43 Aboriginal Participation

47 Financial Information

50 Auditor's Report
51 Financial Statements

69 Other Information

71 Performance Measures Methodology
76 Inventory of International and Intergovernmental Agreements

87 Alphabetical List of Government Entities' Financial Statements in Ministry 2006-07 Annual Reports

Preface

The Public Accounts of Alberta are prepared in accordance with the *Financial Administration Act* and the *Government Accountability Act*. The Public Accounts consist of the annual report of the Government of Alberta and the annual reports of each of the 20 Ministries.

The annual report of the Government of Alberta released June 21, 2007 contains the Minister of Finance's accountability statement and the consolidated financial statements of the Province. The Measuring Up report released June 28, 2007 provides a comparison of the actual performance results to the desired results set out in the government's business plan.

This annual report of the Ministry of International, Intergovernmental and Aboriginal Relations contains the Minister's accountability statement, the audited financial statements of the Ministry and a comparison of actual performance results to desired results set out in the Ministry business plan.

This Ministry annual report also includes other financial information as required by the *Financial Administration Act* and *Government Accountability Act*, either as separate reports or as a part of the financial statements, to the extent that the Ministry has anything to report.

The Ministry of International, Intergovernmental and Aboriginal Relations is a single entity and does not have regulated funds, provincial agencies or government controlled corporations as part of its operations.

Minister's Accountability Statement

The Ministry's annual report for the year ended March 31, 2007, was prepared under my direction in accordance with the *Government Accountability Act* and the government's accounting policies. All of the government's policy decisions as at September 7, 2007 with material economic or fiscal implications of which I am aware have been considered in the preparation of this report.

ORIGINAL SIGNED BY

Guy Boutilier
Minister of International, Intergovernmental and Aboriginal Relations

Message from the Minister

Alberta occupies an enviable position in Canada and in the world as a respected leader on the national and international stage. The Government of Alberta is committed to working cooperatively with Aboriginal organizations and communities, and our federal, provincial and international partners, to benefit all Albertans.

During the past year, our province proudly led the country in breaking down trade barriers between provinces. In 2006, Alberta and B.C. signed Canada's most comprehensive internal trade agreement, the Alberta-B.C. *Trade, Investment and Labour Mobility Agreement* (TILMA). The agreement came into force in April 2007. Praised as an example for the rest of the country, it means seamless access for businesses and workers in both provinces to a larger range of opportunities across all sectors. The Ministry continues to consult with municipal organizations, occupational groups, regulatory bodies and others to fully implement the agreement by April 2009.

The international spotlight shone on Alberta as the first Canadian province ever featured at the *Smithsonian Folklife Festival*. The festival, held on the National Mall in Washington, D.C., introduced almost one million people to Alberta's diverse and rich culture and heritage. The pre-festival *Alberta Week in Washington* used economic forums, a gala at the National Building Museum, and a U.S. State Department luncheon to bring Alberta issues to decision makers and policy shapers in the capital of our largest and most important trading partner.

Alberta's international offices continued to support businesses and other organizations in identifying and accessing global market opportunities, and promoted Alberta as an immigration destination.

The year brought major changes to federal-provincial fiscal relationships. The Ministry helped advance Alberta's interests on issues and on new proposals for Senate reform. Alberta concluded its successful term as Chair of the Council of the Federation in July 2006. The meetings included a first-ever Council meeting with Australian Premiers in April 2006 to exchange ideas and perspectives on federalism and stronger cooperation between our countries.

The Ministry made great strides in improving opportunities for Alberta's First Nations and Métis peoples. New consultation guidelines address land management and resource development for First Nations, and work continues to assist Métis Settlements in becoming self-sufficient.

In the coming year, the Ministry will continue to focus on the international, intergovernmental and Aboriginal priorities outlined in Premier Ed Stelmach's mandate letter. A review of Alberta's international offices will ensure they are in the right places with the right services. We will advance Alberta's priorities with our federal, provincial and territorial counterparts. The Ministry will work to support and enhance social and economic opportunities for First Nations and Métis people.

I thank everyone who helped make 2006-07 a ground-breaking year for our Ministry. Together, we will continue to ensure Alberta remains a leader within our nation and globally.

ORIGINAL SIGNED BY

Guy Boutilier
Minister of International, Intergovernmental and Aboriginal Relations

Management's Responsibility for Reporting

The Ministry of International, Intergovernmental and Aboriginal Relations is a single entity and does not have regulated funds, provincial entities or government entities as part of its operations. The Métis Settlements Appeal Tribunal reports directly to the Minister.

The executives within the Ministry have the primary responsibility and accountability to ensure the Ministry complies with all relevant legislation, regulations and policies.

Ministry business plans, annual reports, performance results and the supporting management information are integral to the government's fiscal and business plans, annual report, quarterly reports and other financial and performance reporting.

Responsibility for the integrity and objectivity of the financial statements and performance results for the Ministry rests with the Minister of International, Intergovernmental and Aboriginal Relations. Under the direction of the Minister, I oversee the preparation of the Ministry's annual report, including financial statements and performance results. The financial statements and the performance results, of necessity, include amounts that are based on estimates and judgments. The consolidated financial statements are prepared in accordance with the government's stated accounting policies.

As Deputy Minister, in addition to program responsibilities, I establish and maintain the Ministry's financial administration and reporting functions. The Ministry maintains systems of financial management and internal control which give consideration to costs, benefits, and risks that are designed to:

- provide reasonable assurance that transactions are properly authorized, executed in accordance with prescribed legislation and regulations, and properly recorded so as to maintain accountability of public money;
- provide information to manage and report on performance;
- safeguard the assets and properties of the Province under Ministry administration;
- provide Executive Council, Treasury Board, the Minister of Finance and the Minister of International, Intergovernmental and Aboriginal Relations any information needed to fulfill their responsibilities; and
- facilitate preparation of Ministry business plans and annual reports required under the *Government Accountability Act*.

In fulfilling my responsibilities for the Ministry, I have relied, as necessary, on the executive of the individual sections within the Ministry.

ORIGINAL SIGNED BY

Gerry Bourdeau
Deputy Minister of International, Intergovernmental and Aboriginal Relations

September 7, 2007

Overview

Vision

A strong Alberta, supporting the full and active participation of all Albertans, including Aboriginal people, in an open world and in a prosperous, united Canada.

Mission

Lead the development of government-wide strategies and policies for Alberta's relations with other Canadian governments, foreign governments, and international and Aboriginal organizations.

Core Businesses

The Ministry of International, Intergovernmental and Aboriginal Relations (IIAR) has the following five core businesses and six goals[1]:

Core Business One: Canadian Intergovernmental Relations

Goal One: Promoting the interests of, and securing benefits for, Alberta as an equal partner in a strengthened, united Canada.

The Ministry coordinates Alberta's participation and leadership in the Canadian federation to effectively promote a federal system that serves the needs of Albertans and Canadians.

Core Business Two: International Relations

Goal Two: Promoting the interests of, and securing benefits for, Alberta from strengthened international relations.

The Ministry works with other ministries, other provinces, the private sector and the federal government to facilitate the two-way flow of goods, services, people, and investment between Alberta and other countries, and promotes Alberta's interests and priorities to foreign government decision-makers.

Core Business Three: Trade Policy

Goal Three: Promoting the interests of, and securing benefits for, Alberta from greater trade and investment liberalization, internationally and domestically.

The Ministry strives to enhance opportunities for Albertans through international and domestic trade, investment agreements, and negotiations that promote the free flow of goods, services, capital, and labour, internationally and domestically.

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[1] The core businesses and goals stated here are numbered according to the 2007-10 Business Plan for International, Intergovernmental and Aboriginal Relations (IIAR). However, since this annual report is based on 2006-09 Ministry business plans, it should be noted that there is a direct correspondence to the 2006-09 business plans of the three ministries that were restructured in December 2006 to form IIAR. Core businesses one, two and three, and goals one, two and three, correspond to the similarly-numbered core businesses and goals in the 2006-09 Business Plan of the former International and Intergovernmental Relations. Core business four and goal four correspond to goal four in the 2006-09 Business Plan of the former Economic Development. Core business five, goals five and six, correspond to core business one, goals one and two of the 2006-09 Business Plan of the former Aboriginal Affairs and Northern Development.

Core Business Four: Trade Promotion

Goal Four: Increased exports of Alberta's goods and services.

The Ministry collaborates with industry, the federal government, other provinces, international financial institutions, and international offices to facilitate exports in manufactured products and professional, scientific and technical services to target markets.

Core Business Five: Aboriginal Governance, Economic Development and Consultation

Goal Five: Lead the management of significant Aboriginal issues requiring coordinated strategic response and partnerships.

The Ministry leads implementation of the *Aboriginal Policy Framework* and collaborates with other ministries and partners to identify and address barriers to improve socio-economic circumstances of Aboriginal people.

Goal Six: Provide advice and specialized knowledge to assist other ministries, Aboriginal governments, communities and industry to enhance Aboriginal participation in the social and economic life of Alberta.

The Ministry works with Aboriginal communities, other ministries and industry to proactively identify and resolve Aboriginal issues and ensure that those issues are considered in developing and implementing government initiatives.

Corporate Structure

The Ministry of IIAR includes five main divisions: Canadian Intergovernmental Relations; International Relations, including the Trade Policy section; International Offices and Trade; First Nations and Métis Relations; and Land and Resource Issues. The Ministry also supports the Métis Settlements Appeal Tribunal.

Divisions within the Ministry

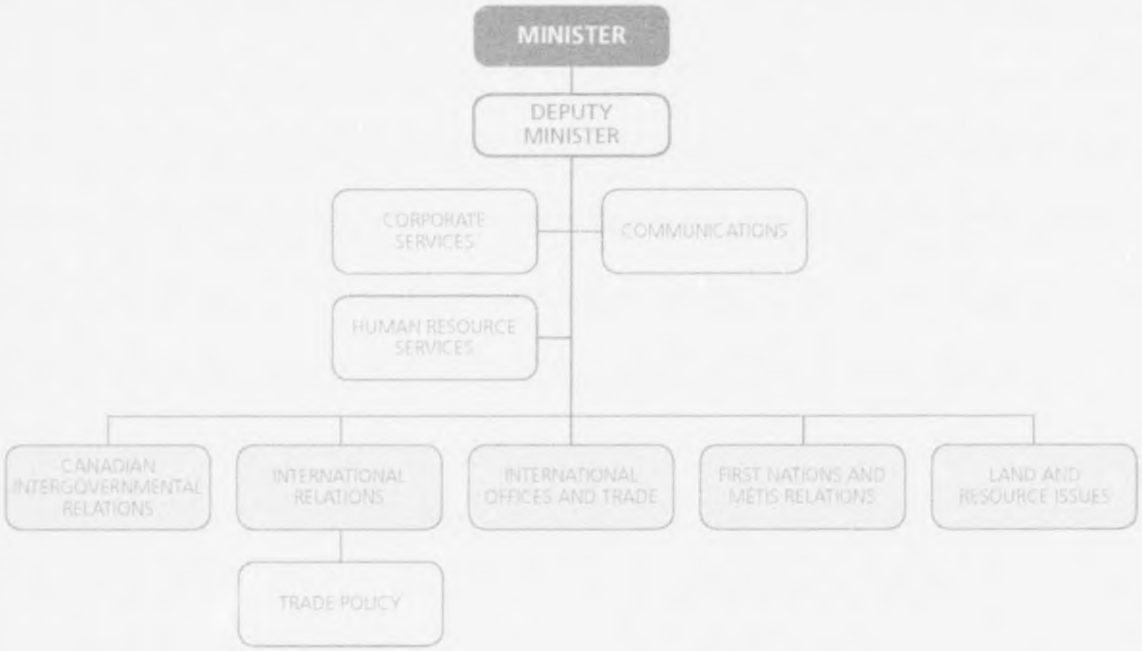
Canadian Intergovernmental Relations Division

The Canadian Intergovernmental Relations Division works with other Alberta government ministries to coordinate Alberta's intergovernmental initiatives with the federal government and other provincial and territorial governments to ensure Alberta's interests are represented in the Canadian federation.

International Relations Division

The International Relations Division works with other Alberta government ministries to advance and develop Alberta's strategic international interests and relationships. The division is also responsible for the Alberta Office in Washington, which promotes Alberta's interests to the highest levels of U.S. government decision-makers.

ALBERTA INTERNATIONAL, INTERGOVERNMENTAL AND ABORIGINAL RELATIONS



Trade Policy Section

The Trade Policy Section, in the International Relations Division, pursues policies to meet Alberta's objectives of reduced national and international trade and investment barriers. The section deals with domestic and international trade and investment agreements, negotiations and disputes that affect Alberta's interests.

International Offices and Trade Division

The International Offices and Trade Division, with nine international offices in China, Hong Kong, Japan, South Korea, Taiwan, Mexico, Germany, and the United Kingdom, markets Alberta's exports and company capabilities internationally. The division promotes Alberta in cooperation with other ministries as a desirable location for investment, tourism, educational opportunities, and as an immigration destination.

First Nations and Métis Relations Division

The First Nations and Métis Relations Division works with Aboriginal communities and other partners to enhance social and economic opportunities for Aboriginal people in Alberta. This division oversees agreements between the Alberta government and Aboriginal groups and is responsible for the administration of Métis Settlements legislation.

Land and Resource Issues Division

The Land and Resource Issues Division helps identify and resolve Aboriginal land-based issues in Alberta, coordinates provincial government activities regarding Aboriginal land claims, and works with Alberta Justice to represent Alberta's interests in litigation. The division also coordinates initiatives related to First Nations consultation on land and resource development, manages consultation capacity programs and traditional use studies, and coordinates initiatives to help build Aboriginal self-sufficiency.

The following sections provide Ministry support services:

Corporate Services Division

The Corporate Services Division provides support services to the Ministry including financial services, information management, information technology, administrative services, corporate planning, and freedom of information and protection of privacy.

Human Resource Services Section

The Human Resources Services Section provides services related to staffing for the Ministry. Services include employee recruitment, human resource planning, employee attraction and retention, and employee development.

Communications Section

The Communications Section provides a range of services to the Ministry including strategic communications planning, issues management, media relations, advertising and printing services, and responses to public inquiries.

Other Entities Reporting to the Ministry

Métis Settlements Appeal Tribunal

The Métis Settlements Appeal Tribunal is a quasi-judicial body, established by the *Métis Settlements Act*, to resolve disputes pertaining to land, membership and surface rights. The Tribunal hears appeals arising between Métis Settlement members and councils. The Chair of the Tribunal reports to the Minister of International, Intergovernmental and Aboriginal Relations. Administrative support and staffing are provided by the Ministry.

Advisory Committees

Aboriginal Community Advisory Committee

The Aboriginal Community Advisory Committee, comprised of community representatives, provided advice to the Ministry in 2006 on new issues and trends in Aboriginal communities.

Aboriginal Youth Advisory Committee

The Aboriginal Youth Advisory Committee, comprised of youth representatives, provided advice to the Ministry in 2006 on new issues and trends of Aboriginal youth.

Advisory Council on Alberta-Ukraine Relations

The Advisory Council on Alberta-Ukraine Relations considers opportunities for cooperation and provides advice to the Ministry on Alberta-Ukraine initiatives. The Council is chaired by Mr. Gene Zwozdesky, MLA, Edmonton-Mill Creek.

Alberta Foreign Offices Review Committee

The mandate of Alberta Foreign Offices Review Committee is to review the effectiveness of Alberta's current international offices network, the appropriateness of the current mix of services provided, and the international goals of Alberta's public and private sector to determine whether resources are allocated appropriately. The Committee is chaired by Ms. Pearl Calahasen, MLA, Lesser Slave Lake.

Guidelines Advisory Committee

The Guidelines Advisory Committee provides a forum for industry to provide advice on Aboriginal consultation initiatives, and includes cross-sector industry representatives and government officials from five departments.

International Governance Office Advisory Committee

The International Governance Office Advisory Committee advises the Ministry on Alberta's international governance projects, and is chaired by Mr. Shiraz Shariff, MLA, Calgary-McCall.

Other Business Relationships

Métis Settlements Ombudsman's Office

The Métis Settlements Ombudsman's Office investigates complaints regarding the administration of Settlement affairs. The Métis Settlements Ombudsman has delegated authority under the *Métis Settlements Act* to investigate concerns from Settlement members regarding the management of Settlement affairs by Settlement councils and administrations.

Results Analysis

Report of the Auditor General on the Results of Applying Specified Auditing Procedures to Performance Measures

To the Members of the Legislative Assembly

Management is responsible for the integrity and objectivity of the performance results included in the *Ministry of International, Intergovernmental and Aboriginal Relations' 2006-07 Annual Report*. My responsibility is to carry out the following specified auditing procedures on performance measures in the annual report. I verified:

Completeness

1. Performance measures and targets matched those included in Budget 2006. Actual results are presented for all performance measures.

Reliability

2. Information in reports from external organizations, such as Statistics Canada, matched information that the Ministry used to calculate the actual results.
3. Information in reports that originated in the Ministry matched information that the Ministry used to calculate the actual results. In addition, I tested the processes the Ministry used to compile the results.

Comparability and Understandability

4. Actual results are presented clearly and consistently with the stated methodology and are presented on the same basis as targets and prior years' information.

I found no exceptions when I performed these procedures.

As my examination was limited to these procedures, I do not express an opinion on whether the set of measures is relevant and sufficient to assess the performance of the Ministry in achieving its goals.

ORIGINAL SIGNED BY FRED J. DUNN, FCA
Auditor General

Edmonton, Alberta
July 24, 2007

The official version of this Report of the Auditor General, and the information the Report covers, is in printed form.

Financial Overview

Expenses by Core Business and Function

MINISTRY EXPENSES BY CORE BUSINESS

For the year ended March 31, 2007

(IN THOUSANDS)

	2006-07 BUDGET	2006-07 ACTUAL	2005-06 ACTUAL
Canadian Intergovernmental Relations	$ 3,791	$ 3,228	$ 3,765
International Relations	5,213	5,109	4,160
Trade Policy	1,662	1,714	1,780
International Offices and Trade	13,813	13,563	13,228
Aboriginal Governance, Consultation & Economic Development	41,684	41,393	36,383
	$ 66,163	$ 65,007	$ 59,316

MINISTRY EXPENSES BY FUNCTION

For the year ended March 31, 2007

(IN THOUSANDS)

	2006-07 BUDGET	2006-07 ACTUAL	2005-06 ACTUAL
Agriculture, Resource Management and Economic Development	$ 13,813	$ 13,563	$ 13,228
Regional Planning and Development	41,684	41,393	36,383
General Government	10,666	10,051	9,705
Ministry Expense	$ 66,163	$ 65,007	$ 59,316

Integrated Results Analysis

Actual expenses for 2006-07 were about $65.0 million, an increase of $5.7 million compared to the previous year. The increase in spending was a consequence of an approved budget increase in 2006-07. However, actual spending was under budget, resulting in a surplus of more than $1.0 million.

The expenses in the preceding core business table compares actual spending in 2006-07 to the 2006-07 budget, as well as actual spending in 2005-06, for the Ministry's five core businesses. The increase in spending compared to the previous year was primarily the result of new funding for the implementation of traditional uses studies and the First Nations Economic Partnerships Initiative (FNEPI), under the core business of Aboriginal Governance, Consultation & Economic Development. These initiatives together account for over $4.5 million of the $5.7 million increase overall. Traditional use studies provide information for better land management and resource development consultation between First Nations, industry and government. FNEPI is also a major initiative, which is intended to accelerate economic development by First Nations through building capacity and developing partnerships with industry.

Alberta at the Smithsonian / Alberta Week in Washington, which fall under the International Relations core business, also accounted for increased spending over the previous year of about $685,000. Alberta's participation raised the province's profile as a secure and reliable energy partner and as a diverse and vibrant society. Other increases included inflationary costs across the Ministry related to salaries and costs related to the government restructuring in December 2006.

Offsetting the increases were lower expenditures for hosting major conferences for the Canadian Intergovernmental Relations core business. The Ministry hosted both the Western Premiers Conference and the Council of the Federation in 2005-06, but no conferences of this magnitude were hosted by the Ministry in 2006-07. This resulted in a spending decrease of about $816,000.

Comparing actual spending to the budget for 2006-07, factors contributing to the surplus were lower than anticipated costs of the Canadian Intergovernmental Conferences Secretariat and the *Smithsonian Folklife Festival*, Alberta's share of costs for the office of the Council of the Federation, and vacant positions within the Ministry over the year.

Canadian Intergovernmental Relations

Goal one of the Ministry relates to the core business of Canadian Intergovernmental Relations. The goal focuses on "promoting the interests of, and securing benefits for, Alberta as an equal partner in a strengthened, united Canada." Ministry achievements related to this goal are outlined below.

Intergovernmental Conferences and Meetings

Intergovernmental conferences and meetings are important opportunities for Alberta to advance its interests and priorities, and work with other provinces to influence the national agenda. The Ministry worked closely with other Alberta ministries to coordinate briefings, policy analyses, and strategies for Alberta's successful participation in Council of the Federation, Western Premiers Conference, and Alberta-B.C. joint Cabinet meetings, as well as other intergovernmental conferences at the Ministerial and Deputy Ministerial levels. At the conclusion of each intergovernmental conference, the Ministry worked with other Alberta ministries to support outcomes from the meetings.

Alberta chaired a historic, first-ever meeting of the Council of the Federation with Australian Premiers to exchange ideas and perspectives on federalism, and ways to strengthen cooperation between the two countries. Canadian Premiers were invited to reconvene in two years in Adelaide, Australia, for a second joint meeting.

Alberta concluded its successful tenure as Chair of the Council of the Federation in July 2006. The term included two meetings of the Council on the fiscal imbalance. Premiers met in Montreal on April 11, 2006, with the Council's Advisory Panel on Fiscal Imbalance, where Premiers received and reviewed the Panel's report. Premiers met again in Edmonton on June 8, 2006, with the Federal Expert Panel on Equalization and Territorial Financing to discuss the Panel's report. These meetings were an opportunity for the government to advance Alberta's interest in the redesign of federal-provincial financial arrangements.

The Council of the Federation met with Australian Premiers on April 12, 2006, to exchange ideas and perspectives on federalism, and ways to strengthen cooperation between the two countries. At the Council's Annual Summer Meeting in St. John's, Newfoundland, July 26-28, 2006, Premiers discussed the fiscal imbalance and economic challenges and opportunities facing provinces and territories.

For more information on these and other intergovernmental meetings, please refer to the Performance Measures section that follows.

Federal-Provincial Fiscal Arrangements

Fiscal issues dominated intergovernmental discussions during the year. The Ministry collaborated with other Alberta ministries to advance Alberta's interests on federal transfers to provinces, including federal funding programs for infrastructure and post-secondary education and skills training. The Ministry also advised the Premier on the intergovernmental implications of federal changes to the Equalization Program and worked with other provinces and territories to promote solutions to federal-provincial-territorial fiscal arrangements.

Senate Reform

The Ministry continued to promote the interests of Albertans within Canada. In September 2006, the Minister of International and Intergovernmental Relations appeared before the Special Senate Committee on Senate Reform to outline Alberta's continued support for an equal, elected and effective Senate and to respond to federal proposals for Senate reform.

Security

The Ministry continued to participate in a cross-ministry task force on security management. The Ministry also offered strategic advice to Alberta ministries in their ongoing work with the federal government and other key stakeholders on security matters.

Intergovernmental Agreements

The Ministry assisted other Alberta ministries in negotiating and finalizing a number of intergovernmental agreements. (A list of agreements concluded in 2006-07 is in the Other Information section of this annual report.) The Ministry also successfully implemented its workplan to update the management of intergovernmental agreements, including an electronic database to track and maintain Alberta's intergovernmental agreements.

Agreement on Immigration

The Ministry collaborated with Employment, Immigration and Industry (EII) to advance a made-in-Alberta approach to immigration. The Ministries successfully negotiated a bilateral immigration agreement-in-principle to build an immigration system that meets the needs of Albertans.

Patient Wait Times Guarantees

The Ministry worked with Alberta Health and Wellness to conclude a bilateral agreement on Patient Wait Times Guarantees, one of the five priority areas announced in the 2006-2007 federal budget. Alberta negotiated a pilot project on radiation therapy, an area of provincial priority. As part of the agreement, Alberta will receive approximately $62 million in federal funding to establish a wait time guarantee of eight weeks for radiation therapy by March 31, 2010.

Intergovernmental Policy Issues

The Ministry provided leadership and collaborated with other Alberta ministries to ensure that a coordinated approach was taken on intergovernmental issues, and that Alberta's interests were heard and its priorities appropriately addressed at all intergovernmental venues.

Climate Change

The Ministry participated with Alberta Environment and other ministries in the renewal of Alberta's action plan on climate change. The Ministry provided advice and strategic direction on intergovernmental issues related to federal regulation of greenhouse gases and air pollutants, including ensuring that Alberta remains the primary regulator of greenhouse gas emissions while safeguarding its constitutional jurisdiction over ownership and management of natural resources.

Energy

The Ministry worked in partnership with the Ministry of Energy on a Council of the Federation Pan-Canadian Energy Strategy. The Ministry continued to advocate Alberta's position that an effective free market is the most appropriate means for balancing supply and demand and has the most important role in driving energy development.

Post-Secondary Education and Skills Training

The Ministry worked with EII to develop and implement strategies on federal funding for labour market training activities. The Ministry also coordinated effective responses to initiatives such as the Council of the Federation's post-secondary education and skills training strategy, and the federal government's new labour market agreement funding proposal.

Aboriginal Issues

In contrast to the broad national approach to Aboriginal issues that was the hallmark of the previous federal government, the new federal government took a more focused "province-specific" approach to these issues. Alberta's priorities included developing new approaches to on-reserve child welfare, and water management.

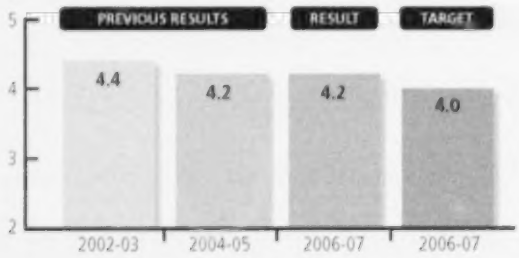
Alberta participated in two national Aboriginal summits: the Aboriginal Health Summit in Vancouver on November 27-28, 2006, and the Aboriginal Economic Development Symposium in Saskatoon on January 23-25, 2007. Alberta ministers attended both summits and had the opportunity to highlight key issues, hear from Aboriginal leaders and practitioners, and explore best practices.

Performance Measures

Client Satisfaction with Canadian Intergovernmental Relations

1.a Client satisfaction with services provided by Canadian Intergovernmental Relations. The survey is conducted every two years in December/January.

SOURCE: LTG CONSULTING



A key element of the Ministry's success is the quality of relationships built with clients and partners, including other Alberta government ministries, other Canadian provincial and territorial governments, and private sector. To help advance Alberta's interests, these relationships must be developed and fostered over the long term. The Ministry's client satisfaction survey is a key instrument for assessing the quality and effectiveness of these relationships. The survey measures client satisfaction on a five-point scale with one being very dissatisfied and five being very satisfied.

In 2006-2007, Canadian Intergovernmental Relations exceeded its target of 4.0 with a 4.2 client satisfaction rating, while matching the previous year's result. Canadian Intergovernmental Relations will continue to strive to improve its performance and relationships with clients.

Reports/Narrative Records for Intergovernmental Conferences and Meetings

	PREVIOUS RESULT 2005-06	RESULT 2006-07	TARGET 2006-07
1.b Reports/narrative records from First Ministers or Premiers intergovernmental meetings are reported in the Annual Report.	100%	100%	100%

SOURCE: IIAR

The Ministry documents its performance on key initiatives through publicly released reports or communiqués issued at the conclusion of major conferences led by the Premier or Minister. Communiqués from major intergovernmental meetings reflect the discussion and decisions made by Premiers. These reports assess how the province achieves its objectives.

The Ministry met its target of reporting 100 per cent of narrative records from First Ministers' or Premiers' intergovernmental meetings. Narrative records for intergovernmental conferences and meetings are as follows:

Council of the Federation - April 11-12, 2006 (Montreal, Quebec)

The Council of the Federation met with the Council's Advisory Panel on Fiscal Imbalance. Members of the Council also met with Australia's Premiers to exchange views and perspectives on Canadian and Australian federalism, and discussed issues of mutual concern and priority in Canada and Australia.

The communiqués are available on the Council of the Federation and the department websites:

- www.councilofthefederation.ca
- www.international.gov.ab.ca

AB/BC Joint Cabinet Meeting - April 27-28, 2006 (Edmonton, Alberta)

Alberta and British Columbia signed a groundbreaking agreement to eliminate barriers to trade, investment and labour mobility between the two provinces. The agreement creates the second largest economic region in Canada.

The news release is available on the Government of Alberta website:

- www.gov.ab.ca

Western Premiers' Conference - May 29-31, 2006 (Gimli, Manitoba)

Premiers from the four western provinces and three territories met to discuss a number of issues of mutual interest and importance, including pandemic preparedness, climate change, and strengthening the federation.

The news releases are available on the following website:

- www.scics.gc.ca

Council of the Federation - July 26-28, 2006 (St. John's, Newfoundland)

Canada's Premiers met in St. John's for the annual Council of the Federation Summer Meeting. In addition to the fiscal imbalance, Premiers explored ways to advance key priorities such as post-secondary education and skills training, and transportation infrastructure. Premiers also discussed the diverse economic challenges and opportunities facing provinces and territories, and focused on issues and initiatives that have an impact on the health and well-being of all Canadians.

The communiqués are available on the Council of the Federation website:

- www.councilofthefederation.ca

International Relations

Goal two of the Ministry relates to the core business of International Relations. The goal focuses on "promoting the interests of, and securing benefits for, Alberta from strengthened international relations." Ministry achievements related to this goal are outlined below.

Canada/U.S. Relations

The Ministry, including the Alberta Washington Office, worked with other ministries, other provinces, the private sector and the federal government to promote more positive Canada/U.S. relations. Programs and projects related to energy, agriculture, and environmental issues were coordinated with other Alberta ministries and Canadian provinces, along with the federal Department of Foreign Affairs and International Trade, and Canadian Consulates.

Regional Alliances

The Ministry, including the Alberta Washington Office, worked to build and maintain alliances with regional U.S. decision makers and organizations. Alberta Ministers, MLAs and officials participated with U.S. decision makers at the meetings of key U.S. regional organizations. Speaking opportunities to promote Alberta's interests were arranged at events associated with these meetings. Examples include the 2006 meeting of the Pacific NorthWest Economic Region in Edmonton and the annual Council of State Governments-West meeting in Breckenridge, Colorado.

Alberta as a Secure Energy Source

The Ministry enhanced international understanding of Alberta as a secure, reliable and increasingly important supplier of energy. Information on Alberta's energy sector was part of presentations to incoming VIP delegations of diplomats and elected officials from a broad cross-section of countries. The Ministry, in collaboration with Alberta Energy and the private sector, promoted Alberta's oil sands through tours for international delegations, particularly from the U.S. Several high-level U.S. delegations, including the U.S. Secretary of Energy, Members of Congress and the U.S. Ambassador to Canada toured the oil sands. A special tour was also arranged for 28 foreign ambassadors.

High level visitors, including the U.S. Secretary of Energy, Members of Congress and 28 Ambassadors, toured the oil sands as global awareness of this important energy resource increased.

Premier and Minister Missions

The Ministry provided leadership and coordination for missions by the Premier and the Minister of IIAR, as well as advice on other ministerial missions. For example, in June 2006 the Ministry coordinated a successful Premier's mission to France and Ukraine. The Premier explored leading-edge cancer research, promoted Alberta's energy industry and enhanced ties with Alberta's sister provinces.

Leadership and overall coordination were also provided for the Premier's mission to Washington D.C. for the *Smithsonian Folklife Festival* and for 10 separate Cabinet minister programs in *Alberta Week in Washington*, June 30 – July 8, 2006. Alberta's participation raised the province's profile in the U.S. capital as a secure and reliable energy partner, and as a diverse and vibrant society.

In addition, the Ministry provided information and analyzed rising international awareness of Alberta's growing energy expertise and the challenges associated with the rapid pace of energy development. This included developing energy and environmental information for international audiences.

Incoming Delegations

The Ministry coordinated numerous incoming visits by diplomats, elected representatives and officials from a variety of countries including the United States, China, France, Germany and Ukraine to showcase Alberta's strengths. For example, a five-person delegation from Gangwon, Korea, discussed health and environment issues. In July and August 2006, programs were organized for two minister-level delegations from the Mpumalanga (South Africa) Provincial Government's Executive Council to learn about Alberta's environmental programs and policies.

Strategic Direction

The Ministry worked with other ministries and stakeholders to provide policy advice on Alberta's international strategies for key countries and influence federal policy in these areas. For example, the Ministry engaged the federal government to ensure Alberta's priorities and interests were taken into account in Canada's relations with the United States and China.

In addition, a comprehensive cross-government review and update of Alberta's international strategies was initiated to ensure that Alberta addresses emerging global challenges and opportunities in a strategic manner. The Ministry also advised other ministries on the development of international intergovernmental agreements that reflect Alberta's international objectives.

International Governance

The Ministry designed and implemented several governance projects by working with ministries, educational institutions, and private sector partners. Projects involved working with delegations from South Africa, Ukraine, Russia, China, India and Mexico. Alberta was awarded two Canadian International Development Agency funded projects, one to strengthen the legal-judicial sector in Vietnam, and one to assist Ukraine to develop an effective juvenile justice system.

The International Governance Office Advisory Committee, chaired by MLA Shiraz Shariff and including four other MLAs, was given a mandate by the Minister of IIAR to review Alberta's twinning relationships, in addition to its ongoing advisory role on Alberta's international governance projects.

Alberta-Ukraine Relations

The new Stelmach government emphasized the importance of strong relations with Ukraine with the appointment of Gene Zwozdesky, MLA for Edmonton-Mill Creek, as the new Chair of the Advisory Council on Alberta-Ukraine Relations (ACAUR). The ACAUR met twice during 2006-07, discussing immigration issues, post-secondary exchanges, and activities to mark the Ukrainian Famine (1932-33). The ACAUR also met with the new Ukrainian Ambassador to Canada, His Excellency Ihor Ostash, to discuss priorities for Alberta-Ukraine relations over the coming year.

Alberta Washington Office

The Alberta Washington Office (AWO) raises Alberta's profile and stature among key U.S. decision makers. The Office influences policy and legislative development by positioning Alberta as a key partner in economic cooperation and North American energy security.

Alberta was invited to be the first Canadian province featured at the prestigious 40 year old Smithsonian Folklife Festival. To maximize the impact of this opportunity, the Alberta Government and its partners developed Alberta Week in Washington.

The AWO continued to generate mainstream U.S. media coverage for Alberta and facilitated a number of high-level visits to the province and Alberta Premier and Ministerial missions to Washington. For example, the mission by U.S. Energy Secretary Bodman, the first ever visit to Alberta by a U.S. Energy Secretary, demonstrated the importance the U.S. places on Alberta's role in North American energy security. A mission by members of the newly formed U.S. Congressional Friends of Canada Caucus led to closer relations between its offices and the AWO. As a testament to this relationship, the AWO was asked to assist in drafting pro-Canada legislation for the 110th Congress.

The office played a key role in *Alberta at the Smithsonian/Alberta Week in Washington* by:

- providing local information and advice to plan, implement and follow-up missions by the Premier, Ministers and MLAs;
- securing meetings and facilitating networking opportunities for the Premier, Ministers and MLAs, including a meeting with the U.S. Vice President;
- providing direction and contributing to planning, implementing and following-up three economic forums, a Capitol Hill reception, and a State Department luncheon involving the Premier; and
- serving as the province's primary liaison with the Canadian Embassy, and facilitating its extensive involvement in *Alberta Week in Washington* events.

Both in Washington and through outreach initiatives to other parts of the U.S., the AWO raised the profile of Alberta as a safe, secure and profitable place to conduct business and visit. Speaking and media opportunities in New York City increased awareness of Alberta in the U.S. financial community and among influential leaders. For example, Alberta's Representative addressed the Council on Foreign Relations, providing a briefing on oil sands.

Through outreach activities with bi-national regional groups, the AWO raised Alberta's profile among state legislators, a training ground for future national leaders. Strengthened linkages with U.S. counterparts increased awareness of Alberta as a key economic driver for North America and addressed a variety of issues, challenges and opportunities.

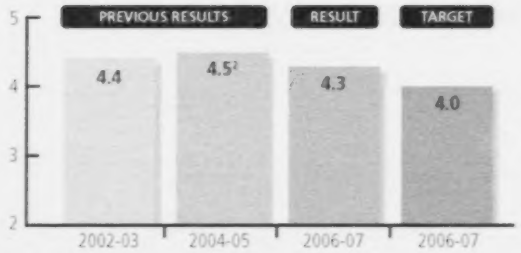
The AWO also positively influenced attention paid to Alberta priorities by the Canadian Embassy in Washington. It also served as a source of information and strategic advice on developments relevant to Alberta in the U.S. capital, including emerging climate change initiatives, issues and initiatives related to softwood lumber, and ongoing efforts to fully re-open the U.S. border to Canadian cattle.

Performance Measures

Client Satisfaction with International Relations

2.a Client satisfaction with services provided by International Relations. The survey is conducted every two years in December/January.

SOURCE: LTG CONSULTING



A key element of the Ministry's success is the quality of relationships built with clients and partners, including other Alberta government ministries, other Canadian provincial and territorial governments, and the private sector. To help advance Alberta's interests, these relationships must be developed and fostered over the long term. The Ministry's client satisfaction survey is a key instrument for assessing the quality and effectiveness of these relationships. The survey measures client satisfaction on a five-point scale with one being very dissatisfied and five being very satisfied.

In 2006-07, International Relations had a slightly lower client satisfaction rating compared to the previous survey; however even with the marginal difference, the rating overall was fairly high. The rating for the division has traditionally fluctuated on the high-end of the scale with clients generally being very satisfied in working with the division. International Relations will continue to improve its performance and relationships with clients.

Significant Events/Opportunities Through the Washington, D.C. Office[3]

	PREVIOUS RESULT 2005-06	RESULT 2006-07	TARGET 2006-07
2.b Significant events/opportunities that advance Alberta's interests through the Washington, D.C. office.	78	81	75

SOURCE: IIAR

There were 81 significant events or opportunities that were engaged in through the Washington, D.C. office in 2006-07, exceeding the target and the previous result. The *Alberta at the Smithsonian/ Alberta Week in Washington* contributed to 24 of the 81 significant events/opportunities in 2006-07.

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[2] For 2.a, previous result of 4.2 in the 2006-09 Business Plan was a typographical error. Previous results for 2.b and 2.c are also different from those presented in the 2006-09 Business Plan. Updated figures were received after the business plan was published. These updated figures are reported in the 2005-06 Annual Report.

[3] This performance measure has been replaced with "Client satisfaction with the services of the Alberta Office in Washington" in the 2007-10 IIAR Business Plan. Client satisfaction is a more direct measure of the office's effectiveness. Nevertheless, significant events and opportunities will continue to be reported in the results analysis sections of future annual reports.

The *Alberta at the Smithsonian/Alberta Week in Washington* was an intensive two-week program of activities that highlighted the province's relationship with the U.S. and advanced key policy objectives. Most of these activities were separate events and initiatives, involving a variety of Alberta entities and differing target audiences, but tied together under *Alberta Week in Washington*, utilizing the Alberta Washington Office's services, advice, and expertise. Most of these events and initiatives required months of intensive planning and follow-up. Without the advantage of *Alberta Week in Washington*, these events and initiatives likely would have occurred over the course of several years.

Selected events or opportunities during 2006-07 included the following:

- Secured a meeting for Premier Klein with Vice President Dick Cheney to discuss Alberta's ongoing contribution to North American energy security. Worked with White House officials to secure passes to the White House Lawn for Alberta-based media and Alberta staff for the media availability following the meeting with the Vice President.
- Partnered with the Canadian American Business Council to plan, organize and deliver the *Forum on North American Energy Security* roundtable of senior Canadian and American officials at the Canadian Embassy during *Alberta Week in Washington*. The forum was praised for its innovative format and substantive examination of North America's energy supply and demand issues.
- Worked with officials in Edmonton to plan and implement U.S. Energy Secretary Bodman's visit to Alberta, which included a tour of the oil sands. This was the first-ever visit to Alberta by a U.S. Secretary of Energy.
- Partnered with the Canadian American Business Council to plan, organize and implement a meeting between Premier Klein and Senator Pete Domenici, Chairman of the Senate Committee on Energy and Natural Resources.
- Accompanied a group of investors representing a portfolio in excess of $1 trillion on a visit to Alberta, promoting opportunities available to them in the province.

International Mission Expenses

	PREVIOUS RESULT 2005-06	RESULT 2006-07	TARGET 2006-07
2.c International mission expenses of the Premier and Minister are posted on the department's website within 2 months of the mission's conclusion.	25%	100%	100%

SOURCE: IIAR, PUBLIC AFFAIRS BUREAU

The Ministry met its target of posting 100 per cent of international mission expenses of the Premier and Minister on the department's website within two months of the mission's conclusion in 2006-07. The detailed mission and expense reports can be found on the website at:

- www.international.gov.ab.ca

Descriptions of the missions are outlined below:

Alberta Mission to Montana – May 11-12, 2006 (Posted July 12, 2006)
The Minister of International and Intergovernmental Relations led Alberta's delegation, including three ministers and two MLAs, to the Montana-Alberta Bilateral Advisory Council.

Premier's Mission to France & Ukraine – June 13-22, 2006 (Posted August 22, 2006)
The Premier explored leading-edge cancer research, promoted Alberta's energy industry and enhanced ties with two of Alberta's sister provinces during a mission to France and Ukraine, June 13-22, 2006.

Mission to Washington DC-Alberta at the Smithsonian – June 25-July 11, 2006 (Posted September 11, 2006)
The Premier led a mission of Alberta Cabinet Ministers to Washington, DC for *Alberta Week in Washington* and Alberta's participation in the *Smithsonian Folklife Festival* (three separate reports were posted for Premier, Minister, MLAs Tarchuk & Snelgrove, as well as an overview report for the Government of Alberta mission).

Minister's Mission to Breckenridge, Colorado, for the meeting of the Council of State Governments-West, (CSG-West) – August 10-13, 2006 (Posted October 6, 2006)
The Minister of International and Intergovernmental Relations led Alberta's delegation, including CSG-West delegate Ron Liepert, MLA, to the Annual Meeting of the CSG-West.

Mission to Mexico City, Mexico – March 7-10, 2007 (Posted April 23, 2007)
The Minister of International, Intergovernmental and Aboriginal Relations led a delegation to Mexico City to sign the Alberta-Mexico Declaration on Energy Cooperation as well as participate at the annual Canadian Chamber of Commerce meeting. The signing of the Energy Declaration was witnessed by the President of Mexico and the agreement significantly raised Alberta's profile in Mexico.

Reports/Narrative Records for Major International Meetings and Missions

		PREVIOUS RESULT 2005-06	RESULT 2006-07	TARGET 2006-07
2.d	Reports/narrative records from major international meetings and missions are reported in the Annual Report.	100%	100%	100%

SOURCE: IIAR

The Ministry met its target of reporting 100 per cent of narrative records from international meetings and missions. Narrative records for international meetings and missions are as follows, and can be found on the department's website at:

- www.international.gov.ab.ca

Pacific NorthWest Economic Region Annual Summit (PNWER), Edmonton, Alberta – July 16-20, 2006

Alberta hosted the PNWER 2006 annual meeting in Edmonton, July 16-20, 2006. The forum brought together the largest gathering to an annual meeting in the history of the organization; 650 attendees met in Edmonton representing a cross-section of legislative, government and private sector leaders from Alberta, British Columbia, Yukon, Washington State, Oregon, Idaho, Montana and Alaska to advance public policies that promote economic growth in the region. Members of the Energy Council and China's state energy agency also participated. Keynote speakers included the U.S. Homeland Security Secretary, U.S. Ambassador to Canada, and Canada's Minister of Public Safety.

Mission to Helena, Montana – January 10, 2007

Leonard Mitzel, MLA, Cypress-Medicine Hat, represented Alberta at a hearing of the Montana House Transportation Committee on a resolution regarding the Port of Wild Horse.

Mission to Berkeley, California – March 8-10, 2007

Clint Dunford, MLA Lethbridge West, represented Alberta on a panel at the Alberta-California Energy Conference hosted by the University of California, Berkeley.

Trade Policy

Goal three of the Ministry relates to the core business of Trade Policy. The goal focuses on "promoting the interests of, and securing benefits for, Alberta from greater trade and investment liberalization, internationally and domestically."

The Ministry promotes Alberta's trade policy interests and priorities, and pursues the removal of trade and investment barriers, both within Canada and internationally, through negotiations, implementation and management of completed agreements, and dispute settlement. Ministry achievements related to this goal are outlined below.

The Alberta-B.C. Trade, Investment and Labour Mobility Agreement

The *Alberta-B.C. Trade, Investment and Labour Mobility Agreement* (TILMA) was signed at the April 28, 2006, Alberta-B.C. joint Cabinet meeting. It entered into force on April 1, 2007, opening new opportunities in the trade of goods and services between the two provinces. Consultations related to implementation of the agreement took place with regulatory bodies and other affected stakeholders. The TILMA has already significantly improved the level of trade liberalization achieved under the *Agreement on Internal Trade*. The TILMA's transitional period ends in 2009, which will lead to new opportunities for investment and the removal of significant labour mobility barriers.

The Alberta-B.C. Trade, Investment and Labour Mobility Agreement (TILMA) is a groundbreaking agreement to remove barriers to trade, investment and labour mobility between the two provinces. The agreement creates the second-largest economic region in Canada and gives businesses and workers seamless access to a larger range of opportunities.

Agreement on Internal Trade

Progress was achieved on the *Agreement on Internal Trade* (AIT). The Committee on Internal Trade met in September 2006 and February 2007. The Action Plan announced at the annual meeting in September will be a key component in completing the Council of the Federation's Internal Trade Workplan. It focuses on a number of issues important to Alberta, including: labour mobility, completion of the AIT's energy and agriculture chapters, and a fair and enforceable dispute resolution mechanism for the agreement. The TILMA was promoted at the September meeting as a model for improving trade within Canada, and other jurisdictions were encouraged to accede to it. The Action Plan was significantly influenced by the TILMA and reaction to it.

Disputes Under the AIT

In addition to the negotiation and implementation of internal trade agreements, the Ministry addressed issues related to internal trade disputes. There were no new disputes or complaints involving Alberta initiated under the AIT during 2006-07. However, efforts were made to conclude the following disputes:

- EDIBLE OILS: In 2004, Alberta and B.C. successfully challenged Ontario's restrictions on imitation dairy products, which were found to be inconsistent with the AIT. Ontario repealed these measures, but immediately introduced similar measures through amendments to its *Milk Act*. Alberta is considering all options.

- COLOURED MARGARINE: Alberta successfully challenged Quebec's restriction on the sale of butter-coloured margarine in 2005. To date Quebec has not complied with the panel's recommendations and Alberta and its co-interveners are considering all options, including retaliation.
- PUBLIC SERVICE COMMISSION HIRING PRACTICES: In May 2005, Alberta and British Columbia entered into consultations with the federal government over its use of geographic hiring criteria. While a mutually satisfactory conclusion was not reached, the federal government has recently removed location-based hiring criteria for all officer-level jobs across Canada. This is expected to increase the number of federal jobs fully open to the public.

Framework on Provincial/Territorial Participation in International Trade Negotiations

The Ministry has been a consistent proponent of full participation in Canada's international agreements. Alberta and New Brunswick led a 2004 Council of the Federation initiative to develop a framework for provincial/territorial participation in international trade negotiations. In March 2006, the Ministry coordinated a consensus provincial/territorial letter on the lack of progress on this file. In reply, the federal government indicated it would discuss individual problems as they emerge.

Subsequently, the Ministry successfully pursued *ad hoc* commitments for the provinces' involvement with respect to the "Canada Mexico Partnership", particularly in the areas of agriculture and energy. Alberta has also worked closely with Quebec and other provinces to develop an agreement with the federal government on an approach to ensure provincial involvement in management of the *International Convention on the Settlement of Disputes Between States and Investors of Other States* ("ICSID Convention").

World Trade Organization

The Ministry continued to pursue Alberta's interests in the World Trade Organization (WTO) "Doha Round" of multilateral trade negotiations. It is hoped that these negotiations will benefit provincial exporters of agricultural products, industrial goods, and services, and restrict the global use of antidumping and countervailing duties. Ministry officials and the Minister of Agriculture, Food and Rural Development attended the WTO Mini-Ministerial meeting in Geneva in June and July 2006 to represent Alberta's views on the negotiations, and forwarded correspondence identifying Alberta's interests and advocating an ambitious outcome. Negotiations were suspended in July 2006 following an impasse on key issues, but resumed in February 2007.

Softwood Lumber Agreement

The Canada-U.S. Softwood Lumber Agreement came into force October 12, 2006, after lengthy and difficult negotiations. The Ministry, in cooperation with Sustainable Resource Development, provided extensive input, including representations at the ministerial level. The agreement returns to Canadian exporters over 80 per cent of the $5.3 billion (U.S.) in duties collected by the U.S. since 2002; provides a framework to resolve disagreements between Canada and the U.S. regarding softwood lumber trade; and preserves the ability of provinces to manage their forest resources. Canada has agreed to impose export restrictions on lumber shipments to the U.S. when lumber prices are low. Provinces choose between two types of export controls. Following consultations with Alberta's forest industry, it was decided that industry in Alberta will be subject to export taxes alone, without

quantitative restrictions, when lumber prices are low. Exports remain unrestricted when lumber prices are high.

Aircraft Convention

Since 2004, the Ministry has led Alberta's involvement with the federal government on the *Capetown Convention on Aircraft Equipment*. The Alberta *International Interests in Mobile Aircraft Equipment Act* received Royal Assent on May 24, 2006, and will come into force on proclamation. The convention will reduce borrowing costs and make lending to airlines more secure. Proclamation and the development of necessary regulations await further decisions on Canadian ratification of the convention.

Bilateral and Regional Free Trade Initiatives

The Ministry promoted Alberta's interests in Canadian bilateral and regional free trade initiatives.

North American Free Trade Agreement

The Ministry supports efforts to reduce remaining trade barriers among Canada, Mexico, and the U.S. While no *North American Free Trade Agreement* (NAFTA) Commission meeting was held during 2006-07, the Ministry provided Alberta's views to the federal government on potential NAFTA sectoral liberalization initiatives, and reiterated the need to pursue changes to trade remedy laws that would reduce their potential to harass exporters and block trade.

In January 2006, following successful NAFTA dispute resolution, the U.S. removed anti-dumping and countervailing duties on imports of hard red spring wheat from Canada, first imposed in 2003. However, the U.S. has refused to refund the duties it collected. In March 2007, Alberta joined a Canadian case initiated in the U.S. Court of International Trade to compel the refund of the duties and clarify U.S. obligations to implement NAFTA panel rulings it has lost.

Other Free Trade Agreements

During 2006-07, Canada and South Korea negotiated the *Canada-South Korea Free Trade Agreement*. The Ministry forwarded Alberta's market access priorities to the federal government in October 2006 and reviewed the draft text as it evolved, identifying provincial interests and concerns, particularly in agricultural trade.

Canada and the Canada-European Free Trade Association countries resumed discussions on a proposed free trade agreement during 2006-07. The Ministry identified Alberta's interests and concerns with the draft agreement in correspondence forwarded in July and December 2006, and in January 2007.

Canada and Japan had announced the development of a joint study on bilateral trade and investment by November 2006 as part of a broader economic cooperation initiative. In consultation with other departments, the Ministry developed Alberta's interests in this initiative and forwarded them to the federal government in May 2006. However, Japan is reluctant to engage on a free trade initiative at this time.

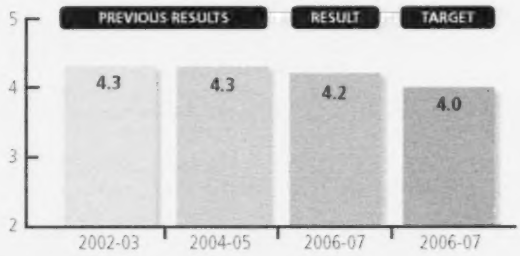
The Canada-European Union Trade and Investment Enhancement Agreement negotiations were paused in May 2006, pending further progress in the WTO negotiations. The Ministry subsequently participated in the ongoing dialogue within Canada regarding the potential renewal and future scope of negotiations.

Performance Measures

Client Satisfaction with Trade Policy

3.a Client satisfaction with services provided by Trade Policy. The survey is conducted every two years in December/January.

SOURCE: LTG CONSULTING



A key element of the Ministry's success is the quality of relationships built with clients and partners, including other Alberta government ministries, other Canadian provincial and territorial governments, and private sector. To help advance Alberta's interests, these relationships must be developed and fostered over the long term. The Ministry's client satisfaction survey is a key instrument for assessing the quality and effectiveness of these relationships. The survey measures client satisfaction on a five-point scale with one being very dissatisfied and five being very satisfied.

During 2006-07, Trade Policy exceeded its target of 4.0 with a 4.2 client satisfaction rating. Although there was a marginal reduction in the reported result from the previous year, the outcome still shows a high degree of client satisfaction. Trade Policy will continue to strive to improve its performance and relationships with clients.

Narrative Records for Major Trade Policy Meetings

	PREVIOUS RESULT 2005-06	RESULT 2006-07	TARGET 2006-07
3.b Reports/narrative records from major trade policy meetings are reported in the Annual Report.	100%	100%	100%

SOURCE: IIAR

The Ministry documents its performance on key initiatives through publicly released reports or communiqués issued at the conclusion of major trade policy meetings. These reports assess how the province achieves its objectives.

The Ministry met its target of reporting 100 per cent of narrative records from major trade policy meetings. Narrative records for the major trade policy meetings are as follows:

World Trade Organization (WTO) Mini-Ministerial Meeting – June 30 - July 3, 2006 (Geneva, Switzerland)

Alberta pressed its interest in an ambitious outcome to the WTO Doha Round of multilateral trade liberalization negotiations when it attended the Mini-Ministerial Meeting held in June/July 2006.

The news releases are available on the Government of Alberta website:

- www.gov.ab.ca

Fourth Annual Joint Alberta-British Columbia Cabinet Meeting – April 28, 2006 (Edmonton, Alberta)

Alberta and B.C. signed the *Trade, Investment and Labour Mobility Agreement* (TILMA) at their 4th Annual Joint Cabinet Meeting.

The news releases are available on the Government of Alberta website:

- www.gov.ab.ca

Annual Meeting of the Federal-Provincial-Territorial Committee of Ministers on Internal Trade (CIT) – September 7, 2006 (Halifax, Nova Scotia)

CIT Ministers announced an Action Plan that focuses on labour mobility, energy, agriculture, and dispute resolution that will be a key component in completing the Council of the Federation's Internal Trade Workplan. Alberta and B.C. also promoted the TILMA at this meeting.

The news releases are available on the following websites:

- www.scics.gc.ca
- www.gov.ab.ca

Ministers' Statement on the Final Softwood Lumber Agreement – July 1, 2006 (Edmonton, Alberta)

The Ministers of International and Intergovernmental Relations and Sustainable Resource Development jointly responded to the final Softwood Lumber Agreement, announced on July 1, 2006.

The news release is available on the Government of Alberta website:

- www.gov.ab.ca

Trade Promotion

Goal four of the Ministry relates to the core business of Trade Promotion. The goal envisions "increased exports of Alberta's goods and services." Ministry achievements related to this goal are outlined below.

Trade Events

The Ministry provided support to companies in identifying and accessing opportunities within global target markets. This was the key objective of the Ministry's involvement in major international trade shows and conferences, such as:

World Heavy Oil Conference and Exhibition

The World Heavy Oil Conference and Exhibition took place in Beijing, China, in November 2006 and was coordinated with the China National Petroleum Corporation. The event encompassed a two-day business and technical conference as well as an exhibition. Alberta hosted a luncheon for all delegates at which Energy Minister Greg Melchin spoke to attendees, and co-sponsored, with the City of Edmonton, an Alberta networking banquet and dinner for participants.

The City of Edmonton was awarded as the host venue for the World Heavy Oil Conference and Exhibition 2008.

International Telecommunication Union (ITU) Telecom World

A 50 member Alberta business delegation participated in a week-long business mission to Hong Kong and Guangzhou, China in December 2006. Delegates included private sector representatives from technology and tourism companies as well as government, economic development agencies and industry associations. A one-day partnering symposium in Guangzhou attracted 180 Chinese business delegates and generated significant opportunities for Alberta businesses to explore relationships with Chinese counterparts.

Following the partnering symposium, the delegation attended the five-day ITU Telecom World held in Hong Kong. Eight of the delegates participated in the Alberta Showcase booth within the Canadian Pavilion. Other delegates attended the conference and participated in partnering events organized in conjunction with Alberta International Offices in the Asia region. The business mission was deemed to be highly successful with positive feedback received from all participants through a client satisfaction survey.

Global Petroleum Show

The Ministry coordinated the Alberta International Business Centre's participation in the Global Petroleum Show in Calgary in June 2006. At this event, Alberta companies met with international delegates to discuss business opportunities in the oil and gas industry. There were more than 4,400 visitors to the business centre during the event. As part of the Global Petroleum Show, Alberta hosted five market seminars that provided a forum for Alberta companies to exchange information with international associates and create networking opportunities.

The Global Petroleum Show is the largest and most comprehensive oil and gas show held anywhere in the world.

Building on Industry Strengths

Alberta companies' expertise in sectors such as oil and gas, and agri-food products enables market penetration of closely related sectors. The Ministry co-funded a three-year U.S. Retail Market Representative Project which helped Alberta companies ultimately achieve product listings in the highly competitive U.S. market through a better understanding of Pacific Northwest retail channels, product presentations, broker relations, and contact development. Participating companies signed U.S. broker agreements, and developed listings with Albertson's, A.G. Seattle, and U.W.G Portland. The Heavy Oil Alberta Project also focused on Alberta's strengths by promoting Alberta's heavy oil and oil sands technologies.

Market Entry

The Ministry assisted export-ready Alberta businesses in developing capabilities to export products and services to international markets. For example, the Ministry coordinated Alberta's participation at the Unmanned Systems North America Conference and Exhibition in Orlando, Florida, in August 2006. In addition, the Ministry organized a fact-finding mission to Asia for the members of the Canadian Cattlemen's Market Development Council to provide opportunities to confirm requirements and test market entry strategies with beef importers. The Ministry facilitated a series of international seminars for Alberta's information and telecommunications industry with industry speakers from four Asian markets and two European markets. It was attended by over 200 Alberta companies and included business matching services and company visits between the speakers and local industry.

International Offices

Alberta's nine international trade offices helped Alberta businesses and organizations make valuable connections, and promoted Alberta businesses and the province around the world. Services of the offices include the provision of business and economic information, support for export-ready Alberta businesses, the development of investment leads, and showcasing Alberta abroad.

Highlights from the year include organizing four Bovine Genetic Technology and Cattle Nutrition seminars in Vietnam and China to promote greater awareness of Alberta's high quality genetics, technology services, and management systems. The international offices hosted Alberta businesses, academic institutions, and public organizations, such as the University of Alberta, Grant MacEwan College, Calgary Police Service, Jasper/Marmot Basin and Banff Tourism Authorities, Canola Council of Canada, Cambra Foods, and Campbell Canada. They facilitated investment leads and provided networking opportunities through business introductions and trade shows participation.

Government Partnerships

The Ministry developed partnerships with other government agencies (federal, provincial and municipal) to assist Alberta companies' trade relationships. For example, a two-week staff exchange with the Idaho Department of Commerce was organized in October 2006 to further relationships and advance business and trade opportunities between the State of Idaho and Alberta. The Ministry also participated in the *Canada-Alberta Cooperation on International Business Development* agreement. An extension to the agreement was signed by the six federal and provincial core members' Ministers.

Performance Measures

Manufacturing and Service Exports[4]

4.a Manufacturing and service exports ($billions) – The value of Alberta's international exports of manufactured goods and services.

SOURCE: STATISTICS CANADA; EMPLOYMENT, IMMIGRATION AND INDUSTRY

(r) Revised

Value-added exports grew by 5.5 per cent in 2006 to $29.3 billion, exceeding the target of $27.7 billion. This substantial growth resulted from advantageous global economic conditions, which resulted in strong volume growth for value-added exports, and from a number of provincial strategies focused on expanding value-added exports. The slowdown in the U.S. housing market had a negative impact on the export performance of Alberta's forest products industry.

Per Cent Satisfied with International Offices

	PREVIOUS RESULT 2004-05	RESULT 2006-07	TARGET 2006-07
4.b Per cent satisfied with the services of international offices (biennial survey).	93.1	91.1	93.5

SOURCE: BANISTER RESEARCH & CONSULTING

A key element of the Ministry's success is the quality of relationships built with clients and partners, including other Alberta government ministries, other Canadian provincial and territorial governments, private sector, and international organizations. To help advance Alberta's interests, these relationships must be developed and fostered over the long term. The Ministry's client satisfaction survey is a key instrument for assessing the quality and effectiveness of these relationships.

Client satisfaction with the services from the international trade offices remained high at 91.1 per cent for 2006-07. As a further indicator of satisfaction, 99 per cent of clients responded they would use the services of the offices again in the future. The International Offices will continue to strive to improve its performance and relationships with clients.

[4] This performance measure has been discontinued as of the 2007-10 IIAR Business Plan. It is a societal measure influenced by environmental factors beyond the Ministry's control. The Ministry will continue to use the satisfaction measure of the international offices and has introduced a client satisfaction measure for the International Trade Division (see note 5).

Per Cent Satisfied with Trade Shows and Missions[5]

	PREVIOUS RESULT 2004-05	RESULT 2006-07	TARGET 2006-07
4.c Per cent satisfied with support provided to outgoing trade shows and missions (biennial survey).	100%	n/a	n/a

SOURCE: IIAR

[5] This measure has been replaced with a new measure in the 2007-10 IIAR Business Plan. The new measure is based on a broader range of services provided by the International Trade Division: "per cent of clients satisfied with the services provided by International Trade." The result for 2006-07 is not available because the survey was not conducted. The original plan was to conduct the survey biennially starting in 2007-08, in order to alternate the survey year with the International Offices biennial survey (performance measure 4.b).

Aboriginal Issues

Goal five of the Ministry relates to the core business of Aboriginal governance, economic development and consultation. It states that the Ministry will "lead the management of significant Aboriginal issues requiring coordinated strategic response and partnerships." Ministry achievements related to this goal are outlined below.

Consultation Guidelines

Alberta released the *First Nations Consultation Guidelines on Land Management and Resource Development* on September 1, 2006. The guidelines address how consultation for land management and resource development should occur in relation to exploration, resource extraction, and management of forests, fish and wildlife. The Ministry facilitated the development of the guidelines through collaboration with seven other ministries, as well as input from First Nations partners and industry stakeholders. Following implementation, a review process allows ongoing feedback on the guidelines.

Consultation Capacity

During the 2006-07 fiscal year, $4 million was allocated to 22 First Nations, five tribal councils or regional organizations and three treaty organizations under the First Nations Consultation Capacity Funding Program. The program financed 33 separate projects and resulted in the establishment of "single points of contacts" for consultation for 35 First Nations.

The purpose of the consultation capacity program was to build the capacity of First Nation organizations and communities in Alberta to facilitate their participation in resource development and land management. Funding helped First Nation communities and organizations establish a single point of contact for consultation, and enhanced the ability of First Nation communities to participate in the consultation initiative. Engagement of First Nations in the program was important for the success of consultation generally, and for the implementation of consultation policy and guidelines.

Self-Governance

The Ministry, in conjunction with Alberta Justice and Alberta Children's Services, continued to participate in ongoing discussions with the Blood Tribe on an agreement involving jurisdiction for child, youth and family enhancement services. The Ministry also held preliminary discussions with Treaty 8 First Nations and Canada regarding governance arrangements in education.

The Ministry is also working on a potential pilot project with the Tallcree First Nation to address institutional and governance requirements to facilitate economic activity. These discussions continue the work done under a Letter of Understanding signed between Alberta and the Tallcree First Nation in 2005.

The Ministry also assisted in a number of initiatives to enhance governing structures and systems involving First Nations and other Aboriginal peoples. The Alexis Nakota Sioux Nation was provided support for a review of its governance structures and policies. The Paul First Nation was provided assistance to prepare a governance polices and procedures manual. Support was provided to the Faculty of Native Studies at the University of Alberta to examine the establishment of an Aboriginal governance program.

Regulatory Barriers

The Ministry worked with the federal government and First Nations to remove jurisdictional and regulatory barriers to major developments on First Nations reserves. This included passage of the *First Nations Commercial and Industrial Act*; and establishment of an Alberta team to work with industry, the federal government and the Fort McKay First Nation to apply the legislation for an oil sands project with a work plan and time frame.

Traditional Use Studies

Traditional use studies (TUS) use documentary records and the traditional knowledge of Elders to identify areas of cultural, historical, and spiritual importance. In 2006-07, the Ministry continued to work with partnering ministries to support and monitor implementation of the TUS Initiative. TUS data are a crucial planning tool for industry, government, and First Nations to allow development to proceed while avoiding or minimizing impacts to traditional uses. In 2006-07, Alberta supported the participation of 42 Aboriginal communities in gathering traditional use data.

Métis Settlements

In 1990, Alberta passed legislation establishing the only recognized Métis government and land base in Canada. That legislation included statutory funding arrangements for a 17-year period. In anticipation of statutory funding to Métis Settlements ending in 2006-07, the Ministry and the Métis Settlements General Council (MSGC) developed a proposal that included financial assistance to Métis Settlements for 2007-08. It also included development of a business case (due July 1, 2007) outlining a proposed future relationship between Alberta and the Métis Settlements.

With the support of the Ministry, the MSGC conducted a census on the eight Settlements. This information is a critical component of Settlement planning and programming. The Ministry provided Settlement staff training on the newly redesigned Métis Settlements Land Registry system, which the Ministry administers.

There are two major Métis organizations in Alberta, the Métis Settlements General Council representing Métis living on the Settlements and the Métis Nation of Alberta Association representing those living off the Settlements.

Métis Nation of Alberta Association

Ministry officials have been working with the Métis Nation of Alberta Association (MNAA) to renew the *Alberta/MNAA Framework Agreement*. First signed in 1987 and last renewed in 1999, the agreement establishes opportunities for the MNAA to participate in the design of provincial polices, programs and initiatives to ensure they meet the needs of Métis Albertans. A draft agreement was presented to the MNAA Provincial Council for its review in March 2007. As part of the renewal process, the Ministry provided funding to the MNAA to develop a comprehensive strategic plan for both the MNAA and the six MNAA Regions, which lays out specific objectives, strategies and performance measures contributing to the goals of the framework agreement.

The Ministry also provided funding to assist the MNAA with developing a capacity model for the six Regions to better enable them to carry out the various functions required in the operation of the regional office.

First Nations Economic Participation

Developed in consultation with First Nations, industry and other provincial ministries, the *First Nations Economic Partnerships Initiative* is designed to increase First Nations' participation in the economy by supporting the development of industry partnerships, strengthening First Nations' economic capacity, and assisting in the development of a viable private sector.

Programs delivered by the Ministry include:

- the *Regional Partnerships Development Program* supporting the development of Regional Economic Partnership Coordinators to build and enhance partnerships between Tribal Councils, unaffiliated First Nations, business and industry;
- the *Strategic Economic Initiatives Program* designed to encourage sustainable economic partnerships between First Nations, industry and other levels of government at regional and community levels; and
- the *Economic Capacity Building Program*, which assists in the development of First Nations' people and communities to enhance their self-reliance.

These partnerships and initiatives resulted in several projects undertaken during 2006-2007. Thirteen regional economic partnerships were established under the *Regional Partnerships Development Program*; 16 strategic economic partnerships ranging from international trade development to industrial development in energy and forestry were developed under the *Strategic Economic Initiatives Program*; and nine initiatives were developed under the *Economic Capacity Building Program*, including strategic planning projects, support for entrepreneurial activities, curriculum development for pre-apprenticeship programs, marketing strategies, and governance initiatives.

Through the Community Liaison Office for Employment and Economic Promotion program, the Ministry also supported the capacity of five Aboriginal communities and organizations to establish relations with industry and surrounding local governments to foster training, employment and business opportunities.

Cross-Ministry Initiatives

Released in 2000, the Government of Alberta's *Aboriginal Policy Framework* identifies two broad goals: to improve the well-being and self-reliance of Aboriginal individuals and communities; and to clarify federal, provincial and Aboriginal roles and responsibilities. The framework also includes a number of principles and commitments to action.

The framework provided guidance for several cross-ministry initiatives. In addition to the cross-ministry initiative directed at enhancing First Nations governance and removing barriers to economic development on-reserve, the Ministry co-led the *Aboriginal Youth Suicide Prevention Strategy*. This is a province-wide strategy to address suicide prevention factors among Aboriginal youth, involving

a partnership among six ministries, the Alberta Mental Health Board, the Alberta Alcohol and Drug Abuse Commission and five pilot sites in 16 Aboriginal communities. As a result of the strategy, a one-time grant program from the Alberta Centre for Injury Control and Research is available to First Nations, Métis Settlements and Aboriginal organizations to support suicide prevention awareness and education. The communities continue to develop and implement their suicide prevention action plans.

Performance Measures

Traditional Use Data Sharing Protocols

	PREVIOUS RESULT 2005-06	RESULT 2006-07	TARGET 2006-07
5.a Number of collaborative traditional use data sharing protocols negotiated with First Nation communities.	n/a	30	27

SOURCE: IIAR

Thirty traditional use data sharing protocols were negotiated with First Nations communities by the end of 2006-07. The Ministry exceeded the 2006-07 target of 27 data sharing protocols due to successful collaborative efforts between First Nations and the Government of Alberta who are working toward the development, and subsequent application, of traditional use data to facilitate the consultation process.

Single Point of Contact

	PREVIOUS RESULT 2005-06	RESULT 2006-07	TARGET 2006-07
5.b Number of First Nations with a single point of contact for consultation.	22	35	25

SOURCE: IIAR

During the 2006-07 fiscal year, 35 First Nations identified a single point of contact for consultation enquiries. The Ministry exceeded its target of 25 mainly because of increased awareness of the program and the high level of resource development activity in Alberta.

Aboriginal Participation

Goal six of the Ministry also relates to the core business of Aboriginal governance, economic development and consultation. It states that the Ministry will "provide advice and specialized knowledge to assist other ministries, Aboriginal governments, communities, and industry to enhance Aboriginal participation in the social and economic life of Alberta." Ministry achievements related to this goal are outlined below.

Resolution of Land-related Negotiations

The Ministry coordinates Alberta's participation in land claims negotiations between Canada and First Nations, and ensures that the obligations of the province are fulfilled. The number of claims addressed varies each year, as each claim typically involves a complex process of in-depth research, negotiations and implementation to satisfy the interests of all parties. The Ministry also coordinates Alberta participation in other land-related negotiations with First Nations.

During 2006-07, progress was made on the following land claims and land-related negotiations:

Bigstone Cree Treaty Land Entitlement

In 2006-07, negotiators reached an agreement-in-principle on the treaty land entitlement claims of the Bigstone Cree Nation and the (future) Peerless-Trout Lake First Nation. The Bigstone claim is potentially the largest treaty land entitlement claim in Alberta. It is also one of the most complex as it includes claims on behalf of not only the Bigstone Cree First Nation at Wabasca, but also residents of the communities of Peerless Lake, Trout Lake, Chipewyan Lake and Calling Lake who have at times pursued their claims separately from Bigstone.

Fort McKay First Nation Treaty Land Entitlement

Under the March 31, 2004, agreements respecting the settlement of the Fort McKay treaty land entitlement claim, Alberta agreed to provide not less than 20,000 acres of provincial Crown lands, including mines and minerals, as Indian reserve for the use and benefit of the Fort McKay First Nation. Of the lands and minerals provided by Alberta, approximately 8,300 acres were located in the surface mineable oil sands region northeast of Fort McKay. The Fort McKay First Nation had entered into a joint venture relationship with Shell to develop the deposit. With the completion of the legal survey, Alberta transferred the lands and mines and minerals comprising the "oil sands lands" under Orders in Council. Surveys have been completed and work is on-going to resolve third party issues.

Urban Aboriginal Issues

Over one-third of Alberta's Aboriginal population resides in Edmonton and Calgary.

In 2006-07, the Ministry worked with federal, provincial, and municipal governments, and Aboriginal communities in Edmonton, Calgary and Lethbridge to implement strategies and initiatives to address Aboriginal issues such as cultural awareness, race relations, and disabilities among Aboriginal youth, board governance for Aboriginal organizations, traditional parenting, and opportunities for careers in health care.

Specific initiatives included the Calgary Urban Aboriginal Initiative, a plan to address priority needs for the Calgary Aboriginal community; the Urban Aboriginal Strategy, which funded several projects

to address Aboriginal issues in Edmonton; the Edmonton Community Aboriginal Dialogue Process to address issues related to Aboriginal employment; and a community plan with the Aboriginal Council of Lethbridge to address some of the high priority issues for that city's Aboriginal community.

Skills Development

The need for Aboriginal workforce strategies was identified as a priority for Alberta in *Building and Educating Tomorrow's Workforce*, the Government of Alberta's ten year workforce strategy. The goal is to increase the workforce participation of First Nations and Métis people in Alberta to improve their socio economic status and assist with addressing labour shortages. The Ministry co-led the Aboriginal workforce strategy with the ministries of Employment, Immigration and Industry, Advanced Education and Technology, and Education. Action planning sessions were conducted throughout 2006 with First Nations and Métis communities and organizations to identify their unique workforce development challenges.

While Alberta's work force is aging, approximately 31,000 First Nation youth will be entering the labour force in the next 15 years.

Aboriginal Perspective

An important role for the Ministry is to ensure that First Nation and Métis views are considered when provincial policies and programs are developed. In 2006-07, the Ministry provided advice to the *Assistant Deputy Minister's Committee on Rural Development*, which supports the Alberta Rural Development Strategy. The forum developed draft terms of reference and a draft "toolkit", currently under review by various Aboriginal organizations, to support municipalities when engaging First Nations and Métis communities.

Participation on Agencies, Boards and Commissions

The 2006-09 business plan of the former Alberta Ministry of Aboriginal Affairs and Northern Development identified the need to increase participation of First Nation and Métis representatives on provincial agencies, boards and commissions. For the first time, the Métis Settlements General Council (MSGC) and the Ministry jointly recruited and recommended candidates for the Métis Settlements Appeal Tribunal. Based on the recommendations of the joint review panel, the MSGC appointed three individuals, and the Minister appointed three individuals and the Chair, from a list provided by the MSGC. Appointments were made in December 2006 and have a four-year term.

Métis Harvesting Rights

The Ministry supported Alberta Justice, Alberta Sustainable Resource Development, and the MLA Committee on Métis Harvesting with a review of the *Interim Métis Harvesting Agreements* and the development of a strategy for further negotiations with the Métis Nation of Alberta Association and the MSGC on a longstanding approach to Métis harvesting. A private negotiator was appointed to represent Alberta in negotiations with the Métis Nation of Alberta. The recommendations approved by Cabinet formed the basis of his instructions and negotiations.

Advice and Specialized Knowledge

While the Government of Alberta's *Aboriginal Policy Framework* stresses the importance of all provincial departments and agencies working with First Nations, Métis Settlements and Aboriginal organizations, the Ministry is recognized as the government's expert on Aboriginal relations. A significant component of the Ministry's work is directed toward sharing that expertise, both within the provincial government and with other parties.

In addition to initiatives identified elsewhere, in 2006-07 the Ministry provided advice and specialized knowledge in such areas as:

- National Alcohol Strategy consultations with the Alberta Gaming and Liquor Commission and the Alberta Alcohol and Drug Abuse Commission;
- the Alberta Mental Health Board's Wisdom Committee meeting in Cambridge Bay;
- the Integrated Crime Reduction Strategy;
- public consultations examining the impact of oil sands development on Métis communities;
- support for National Aboriginal Day celebrations throughout the province;
- forums to enhance municipal-Aboriginal relations; and,
- discussions and negotiations involving other ministries and stakeholders on issues such as compensation for flooding, fire protection, policing services and affordable housing on First Nations and Métis Settlements.

The Ministry publishes and disseminates statistical reports about Alberta's Aboriginal population and information such as *A Guide to Aboriginal Organizations* in Alberta. The Ministry is also developing, and will update on a regular basis, an inventory of industry, First Nation and Métis partnerships.

Performance Measures

Land Claims and Related Agreements

	PREVIOUS RESULT 2005-06	RESULT 2006-07	TARGET 2006-07
6.a Progress on the negotiation and implementation of land claims and related agreements.			
Agreement-in-Principle	1	3	3
Final Agreement	6	6	3
Full Implementation	11	11	14
TOTAL	18	20	20

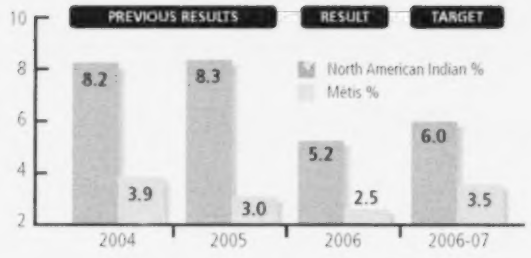
SOURCE: IIAR

There were two First Nations involved in an agreement-in-principle in 2006-07. Alberta reached an agreement-in-principle on the treaty land entitlement claims of the Bigstone Cree Nation and the (future) Peerless-Trout Lake First Nation. Progress was made on the Fort McKay treaty land entitlement claim, but the implementation of the agreement occurred after the 2006-07 fiscal year.

Gap in Unemployment Rates[6]

6.b Reduce the gap between Aboriginal and provincial unemployment rates.

SOURCE: STATISTICS CANADA

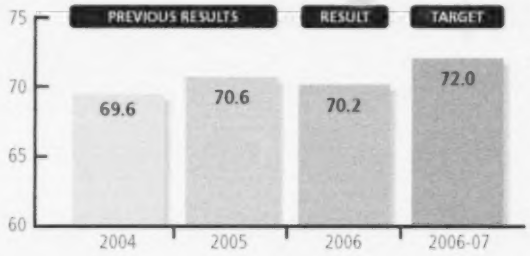


The gap in the unemployment rate declined significantly for both off-reserve North American Indian and Métis in 2006, falling well below the targets. With the unemployment rate for the province remaining relatively steady (3.9 per cent in 2005 and 3.4 per cent in 2006), the decline in the gap resulted from a substantial decline in the off-reserve unemployment rate for both North American Indian and Métis (from 12.2 per cent to 8.6 per cent for North American Indian and from 6.9 per cent to 5.9 per cent for Métis). Clearly, the increasing demand for labour in the province had an impact on employment prospects for Aboriginal people.

Aboriginal Participation Rate[7]

6.c Increase the Aboriginal labour force participation rate (%)

SOURCE: STATISTICS CANADA



The Aboriginal labour force participation rate for 2006 was slightly below the rate in 2005, although the rate has remained relatively stable over the last three years. The target of 72 per cent was not achieved. However, the steady participation rate did not result from static employment. Between 2005 and 2006, there was an increase in both employment and the working age population (by about 2,900 for both), while the number of unemployed declined (by 1,300).

[6] This performance measure has been discontinued as of the 2007-10 IIAR Business Plan. It is a societal measure influenced by environmental factors beyond the Ministry's control. A more direct measure has been introduced in the 2007-10 Business Plan in its place: "The number of First Nations negotiating strategic economic partnerships with industry and other organizations."

[7] This performance measure has been discontinued as of the 2007-10 IIAR Business Plan. It is a societal measure influenced by environmental factors beyond the Ministry's control. As stated in the previous note, the following performance measure has been introduced in the 2007-10 Business Plan in its place: "The number of First Nations negotiating strategic economic partnerships with industry and other organizations."

Financial Information

Table of Contents

50 Auditor's Report

51 Financial Statements

- 51 Statement of Operations
- 52 Statement of Financial Position
- 53 Statement of Cash Flows
- 54 Notes to the Financial Statements
- 61 Schedules to the Financial Statements
  - 61 Schedule 1. Revenues
  - 62 Schedule 2. Expenses – Directly Incurred Detailed by Object
  - 63 Schedule 3. Budget
  - 64 Schedule 4. Comparison of Expenses – Directly Incurred, EIP and Capital Investment and Statutory Expenses by Element to Authorized Budget
  - 66 Schedule 5. Salary and Benefits Disclosure
  - 67 Schedule 6. Related Party Transactions
  - 68 Schedule 7. Allocated Costs

Auditor's Report

To the Members of the Legislative Assembly

I have audited the statement of financial position of the Ministry of International, Intergovernmental and Aboriginal Relations as at March 31, 2007 and the statements of operations and cash flows for the year then ended. These financial statements are the responsibility of the Ministry's management. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In my opinion, these financial statements present fairly, in all material respects, the financial position of the Ministry as at March 31, 2007 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

ORIGINAL SIGNED BY FRED J. DUNN, FCA
Auditor General

Edmonton, Alberta
May 18, 2007

The official version of this Report of the Auditor General, and the information the Report covers, is in printed form.

Financial Statements

STATEMENT OF OPERATIONS

Year ended March 31, 2007

(IN THOUSANDS)

	2007		RESTATED 2006
	BUDGET	ACTUAL	ACTUAL
Revenues (SCHEDULE 1)			
Other Revenue	$ 15	$ 648	$ 364
Expenses - Directly Incurred (NOTE 2B AND SCHEDULE 7)			
Voted (SCHEDULES 2 AND 4)			
Ministry Support Services	4,325	5,141	5,053
Canadian Intergovernmental Relations	3,181	2,416	3,106
International Relations	4,368	4,093	3,294
Trade Policy	1,239	1,206	1,347
International Offices and Trade	14,447	13,496	13,140
Aboriginal Governance, Consultation and Economic Development	28,603	28,627	23,138
	56,163	54,979	49,078
Statutory (SCHEDULES 2 AND 4)			
Grants			
Aboriginal Governance, Consultation and Economic Development	10,000	10,000	10,000
Valuation Adjustments			
Provision for Vacation Pay	-	28	238
	10,000	10,028	10,238
	66,163	65,007	59,316
Net Operating Results	$ (66,148)	$ (64,359)	$ (58,952)

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF FINANCIAL POSITION

As at March 31, 2007

(IN THOUSANDS)

	2007	RESTATED 2006
Assets		
Cash	$ 1,981	$ 1,984
Accounts Receivable (NOTE 4)	165	124
Advances (NOTE 5)	900	775
Tangible Capital Assets (NOTE 6)	833	862
	$ 3,879	$ 3,745
Liabilities		
Accounts Payable and Accrued Liabilities (NOTE 7)	$ 13,379	$ 13,936
Net Liabilities		
Net Liabilities at Beginning of Year	(10,191)	(19,410)
Net Operating Results	(64,359)	(58,952)
Net Transfer from General Revenues	65,050	68,171
Net Liabilities at End of Year	(9,500)	(10,191)
	$ 3,879	$ 3,745

The accompanying notes and schedules are part of these financial statements.

STATEMENT OF CASH FLOWS

Year ended March 31, 2007

(IN THOUSANDS)

	2007	RESTATED 2006
Operating Transactions:		
Net operating results	$ (64,359)	$ (58,952)
Non-cash items:		
Amortization	144	59
Valuation adjustments	28	238
	(64,187)	(58,655)
Increase in Accounts Receivable	(41)	(16)
Decrease in Accounts Payable and Accrued Liabilities	(585)	(8,827)
Cash Applied to Operating Transactions	(64,813)	(67,498)
Capital Transactions		
Acquisition of Tangible Capital Assets	(115)	(636)
Investing Transactions		
Decrease in Loans and Advances	(125)	(28)
Financing Transactions		
Net Transfer from General Revenues	65,050	68,171
Increase (Decrease) in Cash	(3)	9
Cash, Beginning of Year	1,984	1,975
Cash, End of Year	$ 1,981	$ 1,984

The accompanying notes and schedules are part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS
Year Ended March 31, 2007

NOTE 1 AUTHORITY AND PURPOSE

The Ministry of International, Intergovernmental and Aboriginal Relations operates under the authority of the *Government Organization Act, Chapter G-10, Revised Statutes of Alberta 2000.*

The purpose of the Ministry is to provide leadership in the management of Alberta's international, intergovernmental and Aboriginal relationships. The Ministry's primary role is to ensure a consistent approach is taken in relations with all other governments and Aboriginal organizations. The Ministry fulfills this role by focusing on the following six goals:

- Promoting the interests of, and securing benefits for, Alberta as an equal partner in a strengthened, united Canada.
- Promoting the interests of, and securing benefits for, Alberta from strengthened international relations.
- Promoting the interests of, and securing benefits for, Alberta from greater trade and investment liberalization, internationally and domestically.
- Increase exports of Alberta's goods and services.
- Improve Aboriginal economic participation and self-reliance.
- Support effective Aboriginal governance and consultation.

NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND REPORTING PRACTICES

These financial statements are prepared in accordance with Canadian generally accepted accounting principles for the public sector as recommended by the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants.

(a) Reporting Entity

The reporting entity is the Ministry of International, Intergovernmental and Aboriginal Relations and for which the Minister of International, Intergovernmental and Aboriginal Relations is accountable. The Ministry Annual Report provides a comprehensive accounting of the financial position and results of the Ministry's operations for which the Minister is accountable.

All departments of the Government of Alberta operate within the General Revenue Fund (the Fund). The Fund is administered by the Minister of Finance. All cash receipts of departments are deposited into the Fund and all cash disbursements made by departments are paid from the Fund. Net transfer (to) from General Revenues is the difference between all cash receipts and all cash disbursements made.

(b) Basis of Financial Reporting

Revenues

All revenues are reported on the accrual basis of accounting. Cash received for which goods or services have not been provided by year end is recorded as unearned revenue.

Expenses

DIRECTLY INCURRED

Directly incurred expenses are those costs the Ministry has primary responsibility and accountability for, as reflected in the Government's budget documents.

Grants are recorded as expenses when authorized and all eligibility criteria have been met.

In addition to program operating expenses such as salaries, supplies, etc., directly incurred expenses also include:

- amortization of tangible capital assets.
- pension costs which comprise the cost of employer contributions for current service of employees during the year.
- valuation adjustments which include changes in the valuation allowances used to reflect financial assets at their net recoverable or other appropriate value. Valuation adjustments also represent the change in management's estimate of future payments arising from obligations relating to vacation pay, guarantees and indemnities.

INCURRED BY OTHERS

Services contributed by other entities in support of the Ministry's operations are disclosed in Schedule 7.

Assets

Financial assets of the Ministry are limited to financial claims, such as advances to and receivables from other organizations, employees and other individuals.

Assets acquired by right are not included. Tangible capital assets of the Ministry are recorded at historical cost and amortized on a straight-line basis over the estimated useful lives of the assets. The threshold for capitalizing new systems development is $100,000 and the threshold for all other tangible capital assets is $5,000.

Liabilities

Liabilities are recorded to the extent that they represent present obligations as a result of events and transactions occurring prior to the end of the fiscal year. The settlement of liabilities will result in sacrifice of economic benefits in the future.

Net Liabilities

Net liabilities represents the difference between the carrying value of assets held by the Ministry and its liabilities.

Valuation of Financial Assets/Liabilities

Fair value is the amount of consideration agreed upon in an arm's length transactions between knowledgeable, willing parties who are under no compulsion to act.

The fair values of the cash, accounts receivable, advances, and accounts payable and accrued liabilities are estimated to approximate their carrying values because of the short term nature of these instruments.

Foreign Currency Transactions

The Ministry uses the temporal method to translate foreign currency transactions as follows:

- Monetary items are translated at the rate of exchange in effect at the balance sheet date; and
- Expense items and non-monetary items are translated at the rate of exchange in effect in the period they occur.

NOTE 3 GOVERNMENT REORGANIZATION

(in thousands)

The Ministry of International, Intergovernmental and Aboriginal Relations was established as a result of restructuring of government ministries announced on December 13, 2006. The following responsibilities were transferred to the Ministry of International, Intergovernmental and Aboriginal Relations as stated in 12(3) of Order in Council 637/2006:

(a) that part of the public service associated with the Ministry of Aboriginal Affairs and Northern Development, except with respect to Northern Alberta Development Council and element 1.0.1 of Program 1, Ministry Support Services,

(b) that part of the public service associated with Ministry of International and Intergovernmental Relations, and

(c) that part of the public service associated with the trade operations, international trade representation and export development branches of the Ministry of Economic Development.

Comparatives for 2006 have been restated as if the Ministry had always been assigned with its current responsibilities. Net assets (liabilities) on March 31, 2005 is made up as follows:

Transfer from Ministry of International and Intergovernmental Relations	$ (1,857)
Transfer from Ministry of Economic Development	(131)
Transfer from Ministry of Aboriginal Affairs and Northern Development	(17,422)
Net assets (liabilities) at March 31, 2005	$ (19,410)

NOTE 4 ACCOUNTS RECEIVABLE

(in thousands)

	2007			RESTATED 2006
	GROSS AMOUNT	ALLOWANCE FOR DOUBTFUL ACCOUNTS	NET REALIZABLE VALUE	NET REALIZABLE VALUE
Accounts Receivable	$ 165	$ -	$ 165	$ 124

Accounts receivable are unsecured and non-interest bearing.

NOTE 5 ADVANCES

(in thousands)

	2007	RESTATED 2006
	NET REALIZABLE VALUE	NET REALIZABLE VALUE
Travel and Other Advances	$ 900	$ 775

NOTE 6 TANGIBLE CAPITAL ASSETS

(in thousands)

	EQUIPMENT[a]	COMPUTER HARDWARE AND SOFTWARE[b]	2007 TOTAL	RESTATED 2006 TOTAL
Estimated Useful Life	5 - 10 years	3 -10 years		
Historical Cost				
Beginning of year	$ 834	$ 386	$ 1,220	$ 701
Additions	-	115	115	636
Disposals, including write-downs	-	-	-	(117)
	$ 834	$ 501	$ 1,335	$ 1,220
Accumulated Amortization				
Beginning of year	$ 318	$ 40	$ 358	$ 416
Amortization	88	56	144	59
Effect of disposals	-	-	-	(117)
	$ 406	$ 96	$ 502	$ 358
Net book value at March 31, 2007	$ 428	$ 405	$ 833	
Net book value at March 31, 2006	$ 516	$ 346		$ 862

[a] Equipment includes office equipment and furniture.

[b] Includes software of $279 that has not been put into use as of March 31, 2007, and therefore no amortization has been taken.

NOTE 7 ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

(in thousands)

	2007	RESTATED 2006
Accounts Payable	$ 674	$ 241
Accrued Liabilities:		
Manpower	1,140	1,145
Supplies and Services	7,269[1]	10,276
Grants	2,352	343
Capital	6	14
Vacation Pay	1,932	1,904
Other	6	13
	$ 13,379	$ 13,936

[1] Includes an obligation to pay $5,000 over two years remaining of a settlement agreement with a First Nation. The annual payment is $2,500.

NOTE 8 CONTRACTUAL OBLIGATIONS

(in thousands)

As at March 31, 2007, the Ministry has a commitment of $0 (2006 - $10,000) under the *Métis Settlements Accord Implementation Act*. The Act required payment of $10,000 per year until April 1, 2006.

In 1997 an agreement was signed suspending Sections 7, 8 and Schedule 1 of the *Métis Settlements Accord Implementation Act*. These sections outlined future obligations with respect to matching of the amount the Métis Settlements Council collected from eligible sources each year until March 31, 2002, and provided for matching grants in the years from April 1, 2002 to March 31, 2007.

A Matching Grants Replacement Agreement between the Ministry and the Métis Settlements General Council provides for a commitment of funding to the Métis Settlements General Council of $0 (2006 - $4,086).

As at March 31, 2007, the Ministry also had service contract commitments totaling $1,359 (2006 - $1,460) and grant commitments totaling $3,575 (2006 - $1,244).

	2007	RESTATED 2006
Service Contracts	$ 1,359	$ 1,460
Grants	3,575	1,244
	$ 4,934	$ 2,704

The aggregate amounts payable for the unexpired terms of these contractual obligations are as follows:

	SERVICE CONTRACTS	GRANTS	TOTAL
2008	$ 959	$ 3,147	$ 4,106
2009	400	408	808
2010	-	20	20
	$ 1,359	$ 3,575	$ 4,934

NOTE 9 PAYMENTS UNDER AGREEMENT

(in thousands)

The Ministry entered into agreements for sponsorship contributions and accepted registration fees to assist in the funding of various conferences and special events. Funding was received from industry stakeholders, and international associations to support conferences and special events that related to the negotiation and discussion around intergovernmental agreements, sharing our knowledge regarding international relations and to promote and market Alberta. Costs incurred under these agreements are made by the Ministry under authority of the *Financial Administration Act*, Section 25.

Amounts received and recorded as a recovery of expenses under agreements with program sponsors are reflected in the Statement of Operations and are as follows:

	2007	RESTATED 2006
Western Premier's Conference	$ -	$ 33
Council of the Federation Meetings	-	375
International Financial Institutions Bootcamp	-	110
Smithsonian Folklife Festival	329	-
	$ 329	$ 518

NOTE 10 CONTINGENT LIABILITIES

(in thousands of dollars)

The Province, as represented by the Ministry of International, Intergovernmental and Aboriginal Relations, has a contingent liability in respect of 30 claims (2006 – 32) concerning aboriginal rights, Indian title and treaty rights. In most cases, these claims have been filed jointly and severally against the Province of Alberta and the Government of Canada, and in some cases involve third parties. Of these claims, 17 (2006 – 19) have specified amounts totaling $114,172,050 (2006 – $124,872,050) plus a provision for interest and other costs that are not

now calculable. The other 13 claims (2006 – 13) have not specified any amounts. At this time, the outcome of these claims cannot be determined. In addition, there are 3 (2006 – 3) treaty land entitlement claims for which Alberta may have an obligation under the Natural Resource Transfer Agreement.

NOTE 11 OTHER BUSINESS RELATIONSHIPS - CAPC

(in thousands)

Effective February 2004, the Province of Alberta renewed the agreement with the China National Petroleum Corporation (CNPC), for a further five-year period, expiring in February 2009, to jointly operate and manage the CNPC-Alberta Petroleum Centre (CAPC) located in Beijing, People's Republic of China. The main purpose of CAPC is to promote the transfer of advanced petroleum and environment related science and technology between CNPC and Alberta. The CAPC Board of Directors includes up to eight Alberta directors appointed by the Province of Alberta and up to ten CNPC appointed directors. As at March 31, 2007, the province had appointed eight Alberta directors to the CAPC Board. During the year, the Ministry contributed $636 (2006 – $671) towards operations and training programs, and $131 (2006 – $156) towards upgrading the Centre's equipment. These amounts are included in the Ministry's financial statements under the element "International Trade Representation" (Schedule 4).

NOTE 12 DEFINED BENEFIT PLANS

(in thousands)

The Ministry participates in the multi-employer Management Employees Pension Plan and Public Service Pension Plan. The Ministry also participates in the multi-employer Supplementary Retirement Plan for Public Service Managers. The expense for these pension plans is equivalent to the annual contributions of $1,995 for the year ended March 31, 2007 (2006 - $1,675).

At December 31, 2006, the Management Employees Pension Plan reported a deficiency of $6,765 (2005 - $165,895) and the Public Service Pension Plan reported a surplus of $153,024 (2005 – deficiency of $187,704). At December 31, 2006, the Supplementary Retirement Plan for Public Service Managers had a surplus of $3,698 (2005 – $10,818).

The Ministry also participates in two multi-employer Long Term Disability Income Continuance Plans. At March 31, 2007, the Bargaining Unit Plan reported an actuarial surplus of $153 (2006 – actuarial deficiency of $8,699) and the Management, Opted Out and Excluded Plan an actuarial surplus of $10,148 (2006 – $8,309). The expense for these two plans is limited to the employer's annual contributions for the year.

NOTE 13 COMPARATIVE FIGURES

Certain 2006 figures have been reclassified to conform to the 2007 presentation.

NOTE 14 APPROVAL OF FINANCIAL STATEMENTS

The financial statements were approved by the Senior Financial Officer and the Deputy Minister.

SCHEDULES TO THE FINANCIAL STATEMENTS

SCHEDULE 1

Revenues

Year ended March 31, 2007

(IN THOUSANDS)

	2007		RESTATED 2006
	BUDGET	ACTUAL	ACTUAL
Other Revenue			
Refund of Expenditure	$ 15	$ 630	$ 354
Others	-	18	10
	$ 15	$ 648	$ 364

SCHEDULE 2

Expenses - Directly Incurred Detailed by Object

Year ended March 31, 2007

(IN THOUSANDS)

	2007		RESTATED 2006
	BUDGET	ACTUAL	ACTUAL
Voted:			
Salaries, Wages and Employee Benefits	$ 22,698	$ 21,686	$ 19,614
Supplies and Services	14,726	13,575	14,098
Supplies and Services from Support Service Arrangements with Related Parties[a]	110	96	151
Grants	18,684	19,319	14,957
Financial Transactions and Other	183	159	199
Amortization of Tangible Capital Assets	50	144	59
Total Voted Expenses before Recoveries	56,451	54,979	49,078
Less: Recovery from Support Service Arrangements with Related Parties[b]	(288)	-	-
	$ 56,163	$ 54,979	$ 49,078
Statutory:			
Grants			
Métis Settlements Legislation	$ 10,000	$ 10,000	$ 10,000
Valuation Adjustments			
Provision for Vacation Pay	-	28	238
	$ 10,000	$ 10,028	$ 10,238

[a] The former Ministry of International and Intergovernmental Relations and the former Ministry of Aboriginal Affairs and Northern Development received human resource services from the Ministry of Education. However, as a result of the Government Reorganization effective December 15, 2006 these services were no longer required after March 31, 2007.

[b] The former Ministry of International and Intergovernmental Relations provided finance and administration services to the former Ministry of Aboriginal Affairs and Northern Development. Costs incurred by the former Ministry of International and Intergovernmental Relations for these services were recovered from the former Ministry of Aboriginal Affairs and Northern Development. However this arrangement ceased as a result of the Government Reorganization effective December 15, 2006. Under the authority of Order in Council 637/2006, the Ministry of International and Intergovernmental Relations and the Ministry of Aboriginal Affairs and Northern Development were transferred into the Ministry of International, Intergovernmental and Aboriginal Relations and no actual costs associated with this arrangement are being reported.

SCHEDULE 3

Budget

Year ended March 31, 2007

(IN THOUSANDS)

	2006-07 ESTIMATES	AUTHORIZED SUPPLEMENTARY[a]	2006-07 AUTHORIZED BUDGET
Other Revenue	$ 15	$ -	$ 15
	15	-	15
Expenses - Directly Incurred:			
Voted Expenses			
Ministry Support Services	4,325	-	4,325
Canadian Intergovernmental Relations	3,181	-	3,181
International Relations	4,368	-	4,368
Trade Policy	1,239	-	1,239
International Offices and Trade	14,447	-	14,447
Aboriginal Governance, Consultation and Economic Development	28,603	715	29,318
	56,163	715	56,878
Statutory Expenses			
Aboriginal Governance, Consultation and Economic Development	10,000	-	10,000
Provision for Vacation Pay	-	-	-
	10,000	-	10,000
Net Operating results	$ (66,148)	$ (715)	$ (66,863)
Equipment/Inventory Purchases (EIP)	$ 50	$ -	$ 50

[a] Supplementary Estimates were approved on September 8, 2006.

SCHEDULE 4

Comparison of Expenses - Directly Incurred, EIP and Capital Investment and Statutory Expenses by Element to Authorized Budget

Year ended March 31, 2007

(IN THOUSANDS)

VOTED EXPENSE, EIP AND CAPITAL INVESTMENTS	2006-07 BUDGET	AUTHORIZED SUPPLE-MENTARY[a]	2006-07 AUTHORIZED BUDGET	2006-07 ACTUAL[b]	UNEXPENDED (OVER EXPENDED)
Ministry Support Services					
1.0.1 Minister's Office	$ 380	$ -	$ 380	$ 379	$ 1
1.0.2 Deputy Minister's Office	498	-	498	497	1
1.0.3 Communications	208	-	208	223	(15)
1.0.4 Corporate Services					
- Operating Expense	3,239	-	3,239	4,042	(803)
- EIP	50	-	50	29	21
	4,375	-	4,375	5,170	(795)
Canadian Intergovernmental Relations					
2.0.1 Canadian Intergovernmental Relations	3,181	-	3,181	2,416	765
International Relations					
3.0.1 International Relations	2,988	-	2,988	2,965	23
3.0.2 Washington, D.C. Office	1,380	-	1,380	1,128	252
	4,368	-	4,368	4,093	275
Trade Policy					
4.0.1 Trade Policy	1,239	-	1,239	1,206	33
International Offices and Trade					
5.0.1 International Trade Representation	5,716	-	5,716	5,397	319
5.0.2 Trade Operations	415	-	415	378	37
5.0.3 Export Development	8,316	-	8,316	7,721	595
	14,447	-	14,447	13,496	951
Aboriginal Governance, Consultation and Economic Development					
Land and Resource Issues					
6.1.1 Program Support	1,099	420	1,519	1,430	89
6.1.2 Land and Regulatory Issues	1,197	295	1,492	1,398	94
6.1.3 Resource Consultation	1,985	-	1,985	1,981	4
6.1.4 Traditional Use Studies[c]	6,725	-	6,725	6,532	193

SCHEDULE 4...CONTINUED

VOTED EXPENSE, EIP AND CAPITAL INVESTMENTS	2006-07 BUDGET	AUTHORIZED SUPPLE-MENTARY[a]	2006-07 AUTHORIZED BUDGET	2006-07 ACTUAL[b]	UNEXPENDED (OVER EXPENDED)
Aboriginal Governance, Consultation and Economic Development...continued					
First Nation and Metis Relations					
6.2.1 First Nation and Metis Relations					
- Operating Expense	840	-	840	627	213
- EIP	-	-	-	86	(86)
6.2.2 Metis Settlements Land Registry	450	-	450	334	116
6.2.3 Metis Settlements Ombudsman	575	-	575	577	(2)
6.2.4 First Nation Relations	5,025	-	5,025	4,723	302
6.2.5 Government Initiatives and Policy Support	810	-	810	1,003	(193)
6.2.6 Metis Relations	2,225	-	2,225	2,519	(294)
6.2.7 Aboriginal Initiatives	2,564	-	2,564	2,377	187
Metis Settlements Appeal Tribunal					
6.3.1 Metis Settlements Appeal Tribunal	1,022	-	1,022	1,040	(18)
Metis Settlements Governance					
6.4.1 Metis Settlements Funding	4,086	-	4,086	4,086	-
	28,603	715	29,318	28,713	605
	$ 56,213	$ 715	$ 56,928	$ 55,094	$ 1,834
Operating Expense	$ 56,163	$ 715	$ 56,878	$ 54,979	$ 1,899
Equipment/Inventory Purchases	50	-	50	115	(65)
	$ 56,213	$ 715	$ 56,928	$ 55,094	$ 1,834
Statutory Expenses:					
Grants					
6.2.8 Metis Settlements Transition Funding	$ 10,000	$ -	$ 10,000	$ 10,000	$ -
Valuation Adjustments	-	-	-	28	(28)
	$ 10,000	$ -	$ 10,000	$ 10,028	$ (28)

[a] Supplementary Estimates were approved on September 8, 2006.

[b] Includes achievement bonus amounting to $946.

[c] This element includes Consultation Capacity grant funding as well as Traditional Use Studies grant funding. The budget amounts for Consultation Capacity and Traditional Use Studies grant funding are $4,000 and $2,725 respectively. The total budget for Traditional Use Studies is $3,275, however, $550 of Traditional Use Studies operational funding is included in element 6.1.3. The actual amounts are $4,039 for Consultation Capacity grants and $2,493 for Traditional Use Studies grants.

SCHEDULE 5

Salary and Benefits Disclosure

Year ended March 31, 2007

(IN THOUSANDS)

	2007				RESTATED 2006
	BASE SALARY[1]	OTHER CASH BENEFITS[2]	OTHER NON-CASH BENEFITS[3]	TOTAL	TOTAL
Deputy Minister[4]	$206,000	$ 46,000	$ 44,804	$296,804	$265,427
Minister - Counsellor (Alberta)[4]	210,552	46,000	38,016	294,568	292,582
Executives					
Assistant Deputy Minister - International Relations	157,044	35,591	35,962	228,597	210,624
Assistant Deputy Minister - Canadian Intergovernmental Relations	157,044	32,582	35,997	225,623	208,651
Assistant Deputy Minister - International Offices & Trade	149,952	22,493	33,080	205,525	187,675
Assistant Deputy Minister - First Nation Métis Relations	149,772	22,466	34,837	207,075	217,539
Assistant Deputy Minister - Aboriginal Land & Resource Issues	149,772	25,880	37,001	212,653	202,474
Executive Director - Corporate Services	110,652	18,811	28,331	157,794	139,768

Total salary and benefits relating to a position are disclosed.

(1) Base salary includes regular base pay.

(2) Other cash benefits include bonuses, vacation payouts, and lump sum payments.

(3) Other non-cash benefits include government's share of all employee benefits and contributions or payments made on behalf of employees including pension and supplementary retirement plan, health care, dental coverage, group life insurance, short and long term disability plans, professional membership and tuition fees.

(4) Automobile provided, no dollar amount included in other non-cash benefits.

(5) Schedule prepared in accordance with Treasury Board Directive 12/98 as amended.

SCHEDULE 6

Related Party Transactions

Year Ended March 31, 2007

(IN THOUSANDS)

Related parties are those entities consolidated or accounted for on the modified equity basis in the Province of Alberta's financial statements. Related parties also include management in the Ministry.

The Ministry and its employees paid or collected certain taxes and fees set by regulation for permits, licenses and other charges. These amounts were incurred in the normal course of business, reflect charges applicable to all users, and have been excluded from this Schedule.

The Ministry had the following transactions with related parties. These transactions are recorded on the Statement of Operations and the Statement of Financial Position at the amount of consideration agreed upon between the related parties:

	2007	RESTATED 2006
Expenses – Directly Incurred:		
Supplies and services provided by other ministries	$ 525	$ 596

The above transactions do not include support service arrangement transactions disclosed in Schedule 2.

The Ministry also had the following transactions with related parties for which no consideration was exchanged. The amounts for these related party transactions are estimated based on the costs incurred by the service provider to provide the service. These amounts are not recorded in the financial statements but are disclosed in Schedule 7.

	2007	RESTATED 2006
Expenses – Incurred by Others:		
Accommodation	$ 4,769	$ 4,542
Legal	892	843
Air transportation	188	201
Business Services & Other	655	647
	$ 6,504	$ 6,233

SCHEDULE 7

Allocated Costs

Year ended March 31, 2007

(IN THOUSANDS)

	2007							RESTATED 2006
		EXPENSES - INCURRED BY OTHERS				VALUATION ADJUSTMENTS		
	EXPENSES[1]	ACCOM-MODATION COSTS[2]	LEGAL SERVICES[3]	AIR TRANS-PORTATION	BUSINESS SERVICES & OTHER	VACATION PAY	EXPENSES	EXPENSES
Ministry Support Services	$ 5,141	$ 292	$ 5	$ 66	$ 259	$ 143	$ 5,906	$ 5,737
Canadian Intergovernmental Relations	2,416	192	2	-	-	(2)	2,608	3,349
International Relations	4,093	477	30	-	-	10	4,610	3,787
Trade Policy	1,206	101	65	-	-	6	1,378	1,444
International Offices & Trade	13,496	2,797	7	13	-	(87)	16,226	15,811
Aboriginal Governance, Consultation and Economic Development	38,627	910	783	109	396	(42)	40,783	35,422
	$ 64,979	$ 4,769	$ 892	$ 188	$ 655	$ 28	$ 71,511	$ 65,550

[1] Expenses - Directly Incurred as per Statement of Operations, excluding valuation adjustments.

[2] Costs shown for Accommodation on Schedule 6, allocated by square footage.

[3] Costs shown for Legal Services on Schedule 6, allocated by estimated costs incurred by each program.

Other Information

Performance Measures Methodology

1.a, 2.a, 3.a - Client Satisfaction with Canadian Intergovernmental Relations (1.a), International Relations (2.a), and Trade Policy (3.a)

Results for performance measures 1.a, 2.a, and 3.a are based on a client survey conducted in January and February 2007 by LTG Consulting. A total of 302 clients were asked (301 by electronic mail and one by telephone and fax) to complete an on-line survey by February 16, 2007. Of those notified, 240 were internal (provincial government) clients and 62 were external (non-government) clients. Eighteen clients indicated they did not use the Ministry's services, resulting in an adjusted client list of 284.

Completed surveys were accepted until February 22, 2007. As of that date, 162 surveys were returned (an overall response rate of 57%). Of those, 135 were from internal clients (60% of 226) and 27 from external clients (47% of 58) as indicated in the table below:

	OVERALL	INTERNAL	EXTERNAL
Notification of survey	284	226	58
Surveys returned	162	135	27
Response rate	57%	60%	47%

The question in the survey that was used for the performance measure was: "How satisfied are you with this service area?" This question was asked for the three service areas corresponding to the three performance measures shown below. If the respondent indicated in a preceding question that he or she did not use the service they were directed to skip the satisfaction question.

SERVICE AREA	QUESTION	PERFORMANCE MEASURE
Canadian Intergovernmental Relations	How satisfied are you with this service area?	1.a Client satisfaction with services provided by Canadian Intergovernmental Relations.
International Relations	How satisfied are you with this service area?	2.a Client satisfaction with services provided by International Relations.
Trade Policy	How satisfied are you with this service area?	3.a Client satisfaction with services provided by Trade Policy.

The questions allowed for the following closed-alternative responses (with the assigned value in brackets): Very Satisfied (5), Satisfied (4), Neither (3), Dissatisfied (2), Very Dissatisfied (1). The average (mean) of the responses was used to determine the performance measure result.

2.b - Significant events/opportunities that advance Alberta's interests through the Washington, D.C. office

The Alberta Office in Washington compiles information about its events/opportunities on an ongoing basis. A significant event/opportunity is defined as follows: an activity undertaken by the Alberta Office in Washington that advances Alberta's profile or interests in the U.S. in a meaningful way, with a particular focus on promoting strong Alberta-U.S. relations, relationship-building and establishing policy contacts in the United States. This definition is based on the strategies and activities outlined in the Alberta Washington Office Operational Plan.

2.c – International mission expenses of the Premier and Minister are posted on the Ministry's website within 2 months of the mission's conclusion

Mission expenses of the Premier and Minister are compiled by the Ministr, and provided to the Public Affairs Bureau for posting on the website. The reports of missions undertaken by other ministers and MLAs on behalf of the Premier or Minister of IIAR are also included. The expenditure report includes expenses for travel, accommodation, meals, receptions and hosting, and incidental and miscellaneous expenses. The performance measure result is the per cent of the expense reports are posted within two months of the mission's conclusion.

1.b, 2.d, and 3.b – Reports/narrative records from: First Ministers or Premiers intergovernmental meetings (1.b), major international meetings and missions (2.d), and major trade policy meetings (3.b)

Reports and narrative records from intergovernmental meetings, international meetings and missions and major trade policy meetings involving the Ministry during 2006-07 are prepared throughout the year. The performance measure result is the per cent of the reports and narrative records from the meetings that are included in the Annual Report.

4.a - Manufacturing and service exports ($billions) – The value of Alberta's international exports of manufactured goods and services

This measure tracks Alberta's international value-added exports including manufactured goods and services measured in current dollars.

2002	2003	2004	2005	2006
		($BILLIONS)		
23.4r	22.6r	26.6r	27.8r	29.3

SOURCE: STATISTICS CANADA, AND EMPLOYMENT, IMMIGRATION AND INDUSTRY

Note: Historical data revised by Statistics Canada as of May 2007. The value of manufacturing and service exports in 2002 - 2005 has been revised to incorporate more current data. These figures are different from those presented in the 2006-09 Business Plan and the 2005-06 Annual Report.

r – revised

Employment, Immigration and Industry uses Statistics Canada data to monitor the value of goods exported to other countries. Statistics Canada prepares the data monthly and publishes it in Canadian International Merchandise Trade.

For manufactured goods, export data by commodity from Statistics Canada are used to determine industry-specific export values, using Statistics Canada classifications. A concordance table is obtained from Statistics Canada that allocates each commodity exported into a specific industry. This concordance table is then modified to reflect unique characteristics of Alberta's economy. For example, natural gas liquids are moved from manufacturing to mining. Estimates for services are developed in-house by Employment, Immigration and Industry, based on various Statistics Canada surveys.

4.b - Per cent satisfied with the services of international offices (biennial survey)

The result for the per cent of clients satisfied with the services of the international offices was obtained from a client satisfaction survey conducted by Banister Research & Consulting Ltd. for the 2006-07 fiscal year. The survey questionnaire was delivered to clients of the international offices throughout the year who were asked to complete and send the survey to the research firm, either by mail, fax or e-mail.

A total of 295 completed questionnaires from nine different international offices were received out of 736 that were provided, resulting in a response rate of 40%. A break down of response rate by individual office is shown below.

INTERNATIONAL OFFICE	SURVEYS ADMINISTERED	SURVEYS COLLECTED	RESPONSE RATE
Japan	115	59	51%
Korea	80	47	59%
China	110	35	32%
United Kingdom	160	34	21%
Taiwan	54	31	57%
CNPC-China Alberta Petroleum Centre	58	26	45%
Hong Kong	60	23	38%
Germany	46	22	49%
Mexico	53	18	34%
TOTAL	**736**	**295**	**40%**

The performance measure was determined from the question: "Thinking about all the services, how would you rate your overall satisfaction?" It was a closed-alternative question based on a five-point scale: very dissatisfied, somewhat dissatisfied, neutral, somewhat satisfied, very satisfied. The performance measure is per cent of respondents that indicated they were either somewhat satisfied or very satisfied.

5.a - Number of collaborative traditional use data sharing protocols negotiated with First Nation communities

This measure is the number of data sharing protocols negotiated by the end of the fiscal year. It includes protocols agreed to in prior years.

Data sharing protocols are general agreements negotiated with First Nations to allow appropriate government access to information collected through traditional use studies. Sharing information enables industry, or other organizations, to be notified when a First Nation site may be impacted by resource development activity and facilitates the consultation process.

The signing of a data sharing agreement with the Government of Alberta is a requirement of Aboriginal Communities receiving traditional use funding. Sample traditional use data are provided by Aboriginal Communities as evidence of their work.

5.b - Number of First Nations with a single point of contact for consultation

This measure is the number of First Nations with a single point of contact for consultation regarding the management and development of land. In 2005-06 First Nations established a single point of contact as part of consultation capacity building contribution agreements with the Ministry. These agreements included the hiring of a consultation manager or coordinator who was a contact person for consultation purposes. In 2006-07 the Ministry requested that First Nations identify the name of a contact person as an additional requirement. Names of contacts for consultation purposes, endorsed by the First Nation, were provided in writing and then posted on the Ministry's website.

6.a - Progress on the negotiation and implementation of land claims and related agreements

Progress on land claims and related agreements is reviewed at the end of the fiscal year and tallied according to whether new developments fall into the categories of agreement-in-principle, final agreement or fully implemented. The results are cumulative; however, no agreement is double-counted. For example, if progress in negotiations advances from agreement-in-principle to final agreement, the number of agreements-in-principle declines by one, while the number of final agreements increases by one.

"Agreement-in principle" refers to the number of First Nations party to an agreement-in-principle, including Aboriginal communities that will form a First Nation as a consequence of an agreement. In 2006-07, an agreement-in-principle was reached with one First Nation (Bigstone Cree First Nation) and four communities, two of which will form a First Nation as a consequence of the agreement (Peerless-Trout Lake First Nation).

6.b - Reduce the gap between Aboriginal and provincial unemployment rates

The performance measure entitled "Reduce the gap between Aboriginal and provincial unemployment rates" is a measure of the difference between the estimates for the provincial unemployment rate and the unemployment rate for two categories of off-reserve Aboriginal people: North American Indian and Métis. The table on the following page shows the calculations involved.

ABORIGINAL GROUP	UNEMPLOYMENT RATE – ABORIGINAL GROUP (A)	UNEMPLOYMENT RATE – ALBERTA (B)	DIFFERENCE (C=A-B)
	2004		
North American Indian	12.8	4.6	8.2
Métis	8.5	4.6	3.9
	2005		
North American Indian	12.2	3.9	8.3
Métis	6.9	3.9	3.0
	2006		
North American Indian	8.6	3.4	5.2
Métis	5.9	3.4	2.5

The unemployment rates are annual averages obtained from Statistics Canada's *Labour Force Survey*, which includes information collected for Aboriginal Albertans (off-reserve). For information regarding the concepts and methodology used in the *Labour Force Survey* see *The Guide to the Labour Force Survey* at:

- www.statcan.ca/cgi-bin/downpub/listpub.cgi?catno=71-543-GIE2007001

The coefficient of variation (the standard error as a percentage of the reported result) for 2006 was 13.1 per cent for the estimated North American Indian unemployment rate and 10.7 per cent for the estimated Métis unemployment rate. The magnitude of these coefficients of variations indicate that the results should be treated with caution.

6.c - Increase the Aboriginal labour force participation rate

The performance measure entitled "Increase the Aboriginal labour force participation rate" is the estimated participation rate for Alberta Aboriginal people (off-reserve), using annual averages obtained from Statistics Canada's Labour Force Survey. The participation rate is the labour force (the total of employed and unemployed) expressed as a percentage of the working age population. The estimated Aboriginal participation rate is reasonably accurate, with a coefficient of variation of 2.3 per cent.

For further information regarding the concepts and methodology used in the Labour Force Survey see The Guide to the Labour Force Survey at:

- www.statcan.ca/cgi-bin/downpub/listpub.cgi?catno=71-543-GIE2007001

Inventory of International and Intergovernmental Agreements

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
28/04/2006	Alberta-British Columbia: Advanced Education, "Memorandum of Understanding between Alberta and British Columbia on Post-Secondary Education"	Advanced Education (now Advanced Education and Technology)
28/04/2006	Alberta-British Columbia: Advanced Education, "Memorandum of Understanding: Cooperative Framework to Facilitate the Pursuit of Post-Secondary Education"	Advanced Education (now Advanced Education and Technology)
06/10/2006	Alberta-Canada: Human Resources and Skills Development Canada, "Agreement on the Creation of an Audit Manual"	Advanced Education (now Advanced Education and Technology)
17/05/2006	Alberta-Canada: The Canada Millennium Scholarship Foundation, "Agreement between The Canadian Millennium Scholarship Foundation and Province of Alberta for the Creation of the Alberta Rural Incentive Bursary"	Advanced Education (now Advanced Education and Technology)
03/08/2006	Alberta-SAIT-Manitoba: Advanced Education and Training, "Interprovincial Agreement on Nuclear Medicine Technology"	Advanced Education (now Advanced Education and Technology)
21/06/2006	Alberta-NAIT-Saskatchewan: Advanced Education and Employment, "Interprovincial Agreement on Magnetic Resonance Imaging"	Advanced Education (now Advanced Education and Technology)
17/11/2006	Alberta-Lakeland College-Saskatchewan: Advanced Education and Employment, "Memorandum of Agreement on Lakeland College Serving Residents of Saskatchewan"	Advanced Education (now Advanced Education and Technology)
21/06/2006	Alberta-SAIT-Saskatchewan: Advanced Education and Employment, "Interprovincial Agreement on Diagnostic Medical Sonography"	Advanced Education (now Advanced Education and Technology)
29/11/2006	Alberta-NAIT-Saskatchewan: Advanced Education and Employment, "Interprovincial Agreement on Denturist Technology"	Advanced Education (now Advanced Education and Technology)
01/02/2007	Alberta-Canada: Agriculture and Agri-Food Canada, "Future Competitiveness of Triticale Crop Production and Enabling Technology"	Advanced Education and Technology
01/04/2006	Alberta-Canada: Natural Resources Canada, "Agreement No. 1144P: NCUT Upgrading Program 2006-2011"	Advanced Education and Technology -and- Alberta Research Council
22/12/2006	Alberta-United States: The Washington Centre for Internships and Academic Seminars of Washington, DC, "Cooperation Agreement on Implementation of the Washington Centre – Alberta Internship Program"	Advanced Education and Technology
31/03/2007	Alberta-Canada: Citizenship and Immigration Canada, "Memorandum of Understanding on the Francophone Initiative"	Advanced Education and Technology

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
06/11/2006	Alberta-British Columbia-Saskatchewan-Manitoba-Ontario-Quebec-Prince Edward Island-Newfoundland and Labrador-New Brunswick-Nova Scotia, "Memorandum of Understanding for the Canadian Network of Centres for Food and Bio-Products"	Agriculture and Food
06/02/2007	Alberta-Canada: Statistics Canada, "Agreement Concerning the Collection and Sharing of Information from the Farm Environmental Management Survey between Statistics Canada and Alberta Agriculture and Food"	Agriculture and Food
06/03/2007	Alberta-Canada: Agriculture and Agri-food Canada, "Canada-Alberta Collateral Agreement on the Use of Unspent Existing and Carry Forward Program Funding"	Agriculture and Food
01/04/2006	Alberta-Canada: Agriculture and Agri-food Canada, "Memorandum of Understanding on the Expansion of AgroClimatic Information Monitoring (AIM) Network"	Agriculture and Food
22/03/2007	Alberta-Canada: Agriculture and Agri-food Canada, "Canada-Alberta Agreement Establishing the Facilitation of the Disposal of Specified Risk Materials (SRM) Program"	Agriculture and Food
01/04/2006	Alberta-Canada: Agriculture and Agri-Food Canada, "Research Support Agreement Letter between Alberta Agriculture and Food and Agriculture and Agri-Food Canada to Evaluate Regional Producing Potential of Forage, Turf, and Amenity Grass Species for Public Good and Commercial Seed Companies for the Western Grass Seed Testing Program"	Agriculture and Food
17/10/2006	Alberta-Canada: Agriculture and Agri-Food Canada, "Cover Crop Protection (CCP) Program Validation Service Agreement"	Agriculture Financial Services Corporation
14/10/2006	Alberta-Canada: Agriculture and Agri-Food Canada, "Agreement for Access to Personal Information for Research or Statistical Purposes"	Agriculture Financial Services Corporation
01/09/2006	Alberta-Canada: Canadian Wheat Board, "Memorandum of Understanding between the Canadian Wheat Board and Agriculture Financial Services Corporation 2006-07 Crop Year"	Agriculture Financial Services Corporation
17/07/2006	Alberta-Canada: Agriculture and Agri-Food Canada, "Canada-Alberta Implementation Agreement Amending Agreement No. 8"	Agriculture, Food and Rural Development (now Agriculture and Food)
18/01/2007	Alberta-Canada: Agriculture and Agri-Food Canada, "Canada-Alberta Implementation Agreement Amending Agreement No. 9"	Agriculture, Food and Rural Development (now Agriculture and Food)
26/06/2006	Alberta-Canada: Agriculture and Agri-Food Canada, "Canada-Alberta Implementation Agreement Amending Agreement No. 10"	Agriculture, Food and Rural Development (now Agriculture and Food)
27/04/2006	Alberta-Canada: Agriculture and Agri-Food Canada, "Canada-Alberta Agreement Establishing the BSE Recovery Program Amending Agreement No. 5"	Agriculture, Food and Rural Development (now Agriculture and Food)

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
11/12/2006	Alberta-Canada-Newfoundland and Labrador-Prince Edward Island-Nova Scotia-New Brunswick-Quebec-Ontario-Manitoba-Saskatchewan-British Columbia-Yukon, "Canadian Agricultural Income Stabilization (CAIS) Program Guidelines Amendment No. 5"	Agriculture, Food and Rural Development (now Agriculture and Food)
20/12/2006	Alberta-British Columbia: Agriculture and Lands, "Extension of National Beef Industry Development Fund – Alberta Contribution Only"	Agriculture, Food and Rural Development (now Agriculture and Food)
02/01/2007	Alberta-Canada: Health Canada, "Contribution Agreement for the Promotion of the Smoker's Help Line"	Alberta Alcohol and Drug Abuse Commission
01/03/2007	Alberta-Canada: Health Canada, "Alcohol and Rehabilitation Contribution Program Contribution Agreement"	Alberta Alcohol and Drug Abuse Commission
28/04/2006	Alberta-British Columbia: Energy, Mines, and Petroleum Resources & Advanced Education, "Alberta-British Columbia Memorandum of Understanding on Collaboration in Energy Research, Technology Development, and Innovation"	Alberta Energy -and- Innovation and Science
16/07/2006	Alberta-Canada: Environment Canada, "Agreement to Establish a Joint Panel for the Kearl Oil Sands Project"	Alberta Energy and Utilities Board
13/07/2006	Alberta-Canada: Environment Canada, "Agreement to Establish a Joint Panel for the Muskeg River Mine Expansion Project"	Alberta Energy and Utilities Board
14/11/2006	Alberta-Canada: Environment Canada, "Agreement to Establish a Joint Panel for the En Cana Shallow Gas Infill Development Project in the Suffield National Wildlife Area"	Alberta Energy and Utilities Board
01/06/2006	Alberta-Canada: Natural Resources Canada, "Letter of Agreement to Undertake a Collaborative Data Exchange of Hydroecological, Coal, Oil, and Gas Well and Coal Mine Data Pertaining to the Energy Resources of Alberta"	Alberta Energy and Utilities Board
23/08/2006	Alberta-Yukon, "Services Agreement for the EUB to Provide Assistance, Advice, Recommendations and Other Services to the Yukon Utilities Board"	Alberta Energy and Utilities Board
01/06/2006	Alberta-British Columbia: Energy, Mines and Petroleum Resources, "Contribution Agreement: Estimation of the Timing of the Availability for Carbon Dioxide Storage in the Largest Gas Reservoirs in Northeastern British Columbia"	Alberta Energy and Utilities Board
25/09/2006	Alberta-British Columbia: Finance, "Alberta-British Columbia Memorandum of Understanding Respecting the Exchange of Information Relating to Insurance Regulation"	Alberta Finance
28/04/2006	Alberta-British Columbia: Economic Development, "Trade, Investment and Labour Mobility Agreement"	Alberta International and Intergovernmental Relations (now Alberta International, Intergovernmental, and Aboriginal Relations) -and- The Office of the Premier

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
31/08/2006	Alberta-British Columbia: Attorney General, "Memorandum of Understanding between Court Services Branch, British Columbia and Alberta Justice on Videoconferencing"	Alberta Justice
22/03/2007	Alberta-China: China Coal Research Institute, "Memorandum of Understanding on Joint Research and Development Cooperation	Alberta Research Council
21/02/2007	Alberta-China: Jiangsu Shunfeng Photovoltaic Technology Co. Ltd., "Letter of Intent on A Joint Venture between Jiangsu Shunfeng Photovoltaic Technology Co. Ltd., the People's Republic of China and Alberta Research Council Inc., Canada"	Alberta Research Council
18/01/2007	Alberta-Korea: Chonbuk National University and Jeonbuk Province, "Memorandum of Understanding on Cooperation on Shared Goals of Developing Solid Oxide Fuel Cell Technology for Small-Scale High Volume Applications"	Alberta Research Council
29/08/2006	Alberta-Canada: Agriculture and Agri-Food Canada, "Service Contract: Rural Immigration Agreement"	Alberta Research Council
14/07/2006	Alberta-Canada: Agriculture and Agri-Food Canada, "Service Contact: Field Trial for PKPB1"	Alberta Research Council
26/03/2007	Alberta-Canada: Agriculture and Agri-Food Canada, "Greenhouse Gas Mitigation Program Service Agreement"	Alberta Research Council
15/03/2007	Alberta-Canada: Agriculture and Agri-Food Canada, "Material Evaluation Agreement"	Alberta Research Council
29/03/2007	Alberta-Canada: Canadian Centre for Mineral Energy Technology, "Amendment No. 1 to the Letter of Agreement on Supplying Petroleum Analysis Services to CANMET in Devon"	Alberta Research Council
01/04/2006	Alberta-Canada: Canadian Centre for Mineral Energy Technology, "Master Agreement to Provide Estimates for Machine Shop Services of Products on an As Required Basis Fiscal Years 2006-2008"	Alberta Research Council
28/06/2006	Alberta-Canada: Environment Canada, "Service Contract: GC/MS Analysis for Glyphosate, AMPA, and Glufosinate"	Alberta Research Council
18/09/2006	Alberta-Canada: Environment Canada, "Service Contract: Water Sample Analysis for Contract No. KW405-06-0401"	Alberta Research Council
21/09/2006	Alberta-Canada: Environment Canada, "Service Contract: Miscellaneous Fuel Analysis for Environment Canada Using Standard Test Methods"	Alberta Research Council
15/03/2007	Alberta-Canada: Environment Canada, "Service Contract: Analysis of Petroleum Fuel Samples"	Alberta Research Council
28/11/2006	Alberta-Canada: Environment Canada, "Articles of Agreement: Consulting and Professional Services – Biodiesel Blend Analysis – Contact Number K8A01-06-0265"	Alberta Research Council

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
22/11/2006	Alberta-Canada: Environment Canada, "Articles of Agreement: Consulting and Professional Services – Fuel Analysis Croton ULSD from Fuel Truck – Contract Number KA01-06-0250"	Alberta Research Council
22/11/2006	Alberta-Canada: Environment Canada, "Articles of Agreement: Consulting and Professional Services – Fuel Analysis Tosco Diesel – Contract Number KA01-06-0259"	Alberta Research Council
12/01/2007	Alberta-Canada: Environment Canada, "Articles of Agreement: Consulting and Professional Services – Miscellaneous Fuel Testing for Environment Canada"	Alberta Research Council
19/09/2006	Alberta-Canada: Environment Canada, "Contribution Agreement: Northern Ecosystem Initiative Working Landscapes Project: Social/ Economic and Integrated Landscape Modelling Components Year 3 2006-2007"	Alberta Research Council
15/02/2007	Alberta-Canada: Health Canada, "Articles of Agreement: Elemental Inductively Coupled Plasma – Mass Spectrometry (ICP-MS) Analysis of Airborne Particulate Matter Collected Using Teflon Filters"	Alberta Research Council
26/10/2006	Alberta-Canada: Health Canada, "Articles of Agreement: Analysis of Nitrogen Dioxide NO2 and Ozone O3 in Passive Samples Collected in Regina, Saskatchewan"	Alberta Research Council
28/12/2006	Alberta-Canada: Industry Canada, "Agreement: Industry Canada Pre-Extraction of Hemi Cellulose"	Alberta Research Council
06/04/2006	Alberta-Canada: National Research Council of Canada, "Contribution Agreement: ARC Providing Information and Telecommunications Services to the National Research Council for 2006-2007"	Alberta Research Council
30/03/2007	Alberta-Canada: National Research Council of Canada, "Contribution Agreement: Information Services Provided to Industrial Technology Advisors under the IRAP Program 2006-2007"	Alberta Research Council
18/07/2006	Alberta-Canada: National Research Council of Canada, "Agreement: Support for the Local Area Network for the years 2006 to 2007"	Alberta Research Council
20/02/2007	Alberta-Canada: National Research Council of Canada, "Material Transfer Agreement, "Material Transfer of Vascular Tissue Specific Promoter(s)"	Alberta Research Council
14/03/2007	Alberta-Canada: National Research Council of Canada, "Material Transfer Agreement: Material Transfer of Seed-Coat Specific Gene Termed as A15 from Arabidopsis Thaliana"	Alberta Research Council
07/02/2007	Alberta-Canada: Natural Resources Canada, "Climate Change Technology and Innovation Initiative Contribution Agreement"	Alberta Research Council
08/03/2007	Alberta-Canada: Natural Resources Canada, "Efficiency and Alternative Energy Program Contribution Agreement"	Alberta Research Council
12/03/2007	Alberta-Canada: Natural Resources Canada, "Climate Change Interim Strategy: Commercial Transportation Energy and Fuels Initiative Contribution Agreement"	Alberta Research Council

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
01/05/2006	Alberta-Canada: Natural Sciences and Engineering Research Council of Canada, "Research Agreement: Jeffrey Charrois Research Development Fellowship"	Alberta Research Council
26/10/2006	Alberta-Canada: Parks Canada, "Service Agreement: Power Point Presentation Identifying Monitoring Protocols for Sampling Lakes and Ponds Within Elk Island National Park and Surrounding Beaver Hills"	Alberta Research Council
31/10/2006	Alberta-Canada: Public Works and Government Services Canada, "Agreement on the Modification of Fuel Cell Stack – PWGS#W7707-063386"	Alberta Research Council
01/10/2006	Alberta-Canada: Indian and Northern Affairs Canada-Piikani Child and Family Services, "Piikani Child and Family Services 2006 Child, Youth and Family Enhancement Agreement"	Children's Services
01/08/2006	Alberta-Canada: Indian and Northern Affairs Canada-Piikani Child and Family Services, "Piikani Child and Family Services 2006 Child, Youth and Family Enhancement Amending and Extension Agreement"	Children's Services
01/04/2006	Alberta-Canada: Indian and Northern Affairs Canada-KTC Child and Family Services, "KTC Child and Family Services Agreement: 2006 Consolidated Child, Youth and Family Enhancement Agreement"	Children's Services
28/04/2006	Alberta-British Columbia: Environment, "Alberta-British Columbia Memorandum of Understanding Regarding Declaration of Interprovincial Parks"	Community Development (now Tourism, Parks, Recreation and Culture)
28/04/2006	Alberta-British Columbia: Environment, "Alberta-British Columbia Interprovincial Park Memorandum of Understanding Schedule 1 Kakwa-Willmore Interprovincial Park"	Community Development (now Tourism, Parks, Recreation and Culture)
17/07/2006	Alberta-Canada: Parks Canada, "Contribution Agreement Concerning the Historic Places Initiative"	Community Development (now Tourism, Parks, Recreation and Culture)
31/07/2006	Alberta-Ukraine: Instytut Etnolohii, "Memorandum of Understanding between Instytut Etnolohii, Ukrainian Academy of Sciences and the Historic Sites and Cultural Facilities Branch, Department of Community Development"	Community Development (now Tourism, Parks, Recreation and Culture)
09/05/2006	Alberta-Northwest Territories: Industry, Tourism, and Investment, "Memorandum of Understanding for Cooperation and Development: Trade and Economic Development Strategy for Cooperation and Action"	Economic Development
18/06/2006	Alberta-Japan: The Japan Foundation, "Memorandum of Understanding between Alberta and the Japan Foundation"	Education
10/09/2006	Alberta-Canada: The Canadian Space Agency, "Memorandum of Understanding between Alberta and the Canadian Space Agency"	Education
10/04/2006	Alberta-Northwest Territories: Education, Culture and Employment, "Licence Agreement: Grade 12 Diploma Examinations"	Education

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
10/04/2006	Alberta-Northwest Territories: Education, Culture and Employment, "Licence Agreement: Grade 3, 6 & 9 Achievement Tests"	Education
10/04/2006	Alberta-Nunavut: Education, "Licence Agreement: Grade 12 Diploma Examinations"	Education
01/12/2006	Alberta-Canada: Correctional Service of Canada, "Memorandum of Understanding between The Government of Canada and The Government of Alberta: Alberta Programs of Study"	Education
28/02/2007	Alberta-Nunavut: Education, "Licence Agreement: Grade 12 Diploma Examinations"	Education
07/07/2006	Alberta-Newfoundland and Labrador-New Brunswick-Nova Scotia, "Licence Agreement: Grade 3 Achievement Tests"	Education
29/03/2007	Alberta-Spain: Instituto Cervantes, "Digital Learning Resources for Grade 6 and 7 Spanish Language and Culture Studies"	Education
20/02/2007	Alberta-Canada: Service Canada, "WebAOBLink Support Level Agreement (SLA)	Employment, Immigration and Industry
29/03/2007	Alberta-Canada: Human Resources and Social Development Canada, "Amendment to the Canada-Alberta Labour Market Agreement for Persons with Disabilities"	Employment, Immigration and Industry
08/03/2007	Alberta-Mexico: Secretariat of Energy, "Declaration on Cooperation in the Field of Energy between The Ministry of Energy of the Province of Alberta, Canada and The Secretariat of Energy of the United Mexican States"	Energy
06/07/2006	Alberta-Canada: Agriculture and Agri-food Canada, "Memorandum of Agreement between Alberta Environment and Agriculture and Agri-food Canada"	Environment
11/01/2007	Alberta-Canada: Fisheries and Oceans, "Memorandum of Understanding on a Joint Project to Examine the Effects of Selenium Leaching on Aquatic Invertebrates"	Environment
01/03/2007	Alberta-Canada: Environment Canada, "Agreement between Alberta Environment and Environment Canada to Allow Alberta Environment to Contribute Funds to the Prairie Provinces Water Board (PPWB)"	Environment
11/10/2006	Alberta-Saskatchewan-New Brunswick-Yukon-Ontario-Newfoundland and Labrador-Northwest Territories-Nunavut-Manitoba-Prince Edward Island-British Columbia-Nova Scotia-Canada, "Canada-Wide Standards for Mercury Emissions from Coal-Fired Electric Power Generation Plants"	Environment
11/07/2006	Alberta-Ontario: Government Services, "Memorandum of Understanding for an Evaluation Copy of the Government of Alberta's Records Scheduling System (RSS)"	Government Services (now Service Alberta)
15/11/2006	Alberta-New Brunswick: Supply and Services, "Memorandum of Understanding for an Evaluation Copy of the Government of Alberta's Records Scheduling System (RSS)"	Government Services (now Service Alberta)

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
21/03/2007	Alberta-Canada: Health Canada, "Health Care Strategies and Policy Contribution Program Contribution Agreement for the Standardization of the Description of LPN Practitioners – Atlantic Region LPNs"	Health and Wellness
21/03/2007	Alberta-Canada: Health Canada, "Health Care Strategies and Policy Contribution Program Contribution Agreement for Internationally Educated Health Professions Initiative (IEHPI) – Alberta Projects"	Health and Wellness
31/07/2006	Alberta-Canada-British Columbia-Ontario-Nova Scotia, "Memorandum of Understanding to Undertake a Joint Post-Market Study on Enzyme Replacement Therapies for Fabry Disease"	Health and Wellness
01/05/2006	Alberta-British Columbia-Saskatchewan-Manitoba-Ontario-New Brunswick-Nova Scotia-Newfoundland and Labrador-Shire Human Genetic Therapies, Inc., "Fabry Agreement"	Health and Wellness
01/05/2006	Alberta-British Columbia-Saskatchewan-Manitoba-Ontario-New Brunswick-Nova Scotia-Newfoundland and Labrador-Genzyme Canada, " Fabry/Aldurazyyme Agreement"	Health and Wellness
22/12/2006	Alberta-Saskatchewan-Manitoba-British Columbia-Ontario-New Brunswick-Nova Scotia-Newfoundland and Labrador-Prince Edward Island-Northwest Territories-Yukon-Nunavut, "Provincial/Territorial Memorandum of Understanding on Joint Oncology Drug Review"	Health and Wellness
28/03/2007	Alberta-Canada: Health Canada, "Memorandum of Understanding between the Government of Canada and the Government of Alberta on A Wait Time Guarantee for Radiation Therapy"	Health and Wellness
27/09/2006	Alberta-Canada: Statistics Canada, "SPSD/M Memorandum of Understanding"	Health and Wellness
30/03/2007	Alberta-Canada: Health Canada, "Second Amending Agreement FNIHB Telehealth Services"	Health and Wellness
01/06/2006	Alberta-Canada: Citizenship and Immigration Canada, "Memorandum of Understanding on the Off-Campus Work Permit Program for International Students"	Human Resources and Employment (now Employment, Immigration and Industry)
30/12/2006	Alberta-Canada: Citizenship and Immigration Canada, "Canada-Alberta Agreement on Provincial Nominees Extension"	Human Resources and Employment (now Employment, Immigration and Industry)
01/07/2006	Alberta-Canada: Agriculture and Agri-Food Canada, "Addendum No. 2 to the Fort Vermillion Farm Lease"	Infrastructure and Transportation
13/03/2007	Alberta-Canada: Public Works and Government Services, "Lease Agreement Extension – Lethbridge Provincial Building"	Infrastructure and Transportation

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
29/03/2007	Alberta-Canada: Parks Canada, "Lease Agreement – Rocky Mountain House Provincial Building"	Infrastructure and Transportation
25/08/2006	Alberta-Canada: Public Works and Government Services, "Land Purchase Agreement"	Infrastructure and Transportation
08/01/2007	Alberta-Canada: Natural Resources Canada, "Amendment 2 to the Agreement between Canada and Alberta for the update of the Alberta Infrastructure and Transportation Portion of the National Road Network"	Infrastructure and Transportation
07/02/2007	Alberta-Canada: Transport, Infrastructure and Communities, "Canada-Alberta Agreement Respecting Administration of the Transportation of Dangerous Goods Act, 1992"	Infrastructure and Transportation
28/04/2006	Alberta-British Columbia: Transportation, "The Recognition of Joint Access to Interprovincial Charter Bus Markets Memorandum of Understanding between the Governments of British Columbia and Alberta"	Infrastructure and Transportation
01/06/2006	Alberta-Canada: Natural Resources Canada, "Agreement No. 1500A: IEA GHG Programme – Phase 5"	Innovation and Science (now Advanced Education and Technology)
18/12/2006	Alberta-Canada: National Research Council, "Alberta Innovation and Science Grant Agreement: XRCC West: A Xerox – NINT Nanotechnology Strategic Collaboration Framework"	Innovation and Science (now Advanced Education and Technology)
01/12/2006	Alberta-Canada: Canadian Food Inspection Agency, "Investment Agreement: Development of a Vesicular Disease DNA Chip"	Innovation and Science (now Advanced Education and Technology)
14/12/2006	Alberta-Canada: National Research Council, "Alberta Innovation and Science Grant Agreement: Realizing Ultimate Nano-Writing"	Innovation and Science (now Advanced Education and Technology)
14/09/2006	Alberta-Canada: Correctional Service of Canada, "Memorandum of Understanding (MOU) Concerning Offender Information"	Justice and Attorney General
11/01/2007	Alberta-Manitoba: Justice and Attorney General, "Software License Agreement"	Justice and Attorney General
01/04/2006	Alberta-Canada: Justice and Attorney General, "Project Funding Agreement: Family Justice Fund"	Justice and Attorney General
01/04/2006	Alberta-Canada: Justice Canada, "Agreement Respecting Legal Aid in Criminal Law, Youth Criminal Justice Act and Immigration and Refugee Matters"	Justice and Attorney General
15/08/2006	Alberta-Canada: Canadian Food Inspection Agency, "Memorandum of Understanding Concerning the Foreign Animal Disease Emergency Support Plan"	Municipal Affairs and Housing -and- Agriculture, Food and Rural Development
30/08/2006	Alberta-British Columbia-Yukon-Saskatchewan-Ontario-Nova Scotia-Northwest Territories, "Employee Engagement Interjurisdictional Initiative: Usage and Data Sharing Protocol Agreement"	Personnel Administration Office

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
29/03/2007	Alberta-Canada: Service Canada, "Memorandum of Understanding for Vital Event Linkages"	Service Alberta
26/01/2007	Alberta-Canada: Industry Canada, "Letter of Intent for an Onlin Business Permits and Licences Tool (BizPaL)"	Service Alberta
01/04/2006	Alberta-Canada: Solicitor General of Canada, "DNA Biological Casework Analysis (BCA) Agreement"	Solicitor General and Public Security
26/04/2006	Alberta-Canada: Solicitor General of Canada, "RCMP FNCPS Framework Agreement Amendment Number One"	Solicitor General and Public Security
13/03/2007	Alberta-Canada: Solicitor General of Canada, "Lesser Slave Lake Regional Police Service – Costs Associated with Closure of Lesser Slave Lave Regional Police Service"	Solicitor General and Public Security
06/09/2006	Alberta-Canada: Minister of Public Safety and Emergency Preparedness, "MOU for First Nation Training Officers Secondment Program"	Solicitor General and Public Security
28/04/2006	Alberta-Canada-Alexis First Nation, "Community Tri-Partite Agreement (CTA) for the Royal Canadian Mounted Police (RCMP) First Nations Community Policing Service (FNCPS)"	Solicitor General and Public Security
31/08/2006	Alberta-Canada: Correctional Service Canada, "Protocol Agreement for Transfer of Provincial Inmates to Grande Cache Institution"	Solicitor General and Public Security
28/02/2007	Alberta-Canada: Justice Canada, "Memorandum of Agreement Respecting Federal Contributions to Youth Justice Services and Programs"	Solicitor General and Public Security
28/08/2006	Alberta-British Columbia, "Extension of the Alberta-British Columbia Electronic Monitoring Pilot Project Agreement"	Solicitor General and Public Security
30/03/2007	Alberta-Canada: Natural Resources Canada, "Letter of Agreements between the Province of Alberta and Natural Resources Canada through the Earth Science Sector, Mapping Services Branch in support of the on-going administration of GeoBase"	Sustainable Resource Development
18/05/2006	Alberta-British Columbia-Canada: Natural Resources Canada, "Letter of Agreements among the Provinces of British Columbia and Alberta and Natural Resources Canada through the Earth Science Sector for the establishment of a National Parcel Data System"	Sustainable Resource Development
10/01/2007	Alberta-Canada: Public Works and Government Services, "Memorandum of Understanding for the delivery of aerial photographs, orthophotos, and digital service models to the Department of National Defence"	Sustainable Resource Development
04/07/2006	Alberta-Canada: Natural Resources Canada, "Letter of Agreement between the Province of Alberta and Canada, represented by the Minister of Natural Resources Canada and acting through the Earth Sciences Sector for the acquisition of medium resolution imagery and the creation of ortho-images for a GeoBase national coverage over Canada"	Sustainable Resource Development

EFFECTIVE DATE (D/M/Y)	PARTIES/TITLE	DEPARTMENT/ AGENCY
23/03/2007	Alberta-Canada: Natural Resources Canada, "Canada-Alberta National Forest Inventory Contribution Agreement for Fiscal Year 2006-2007"	Sustainable Resource Development
16/03/2007	Alberta-Canada-British Columbia-Saskatchewan-Ontario-New Brunswick-Nova Scotia-Newfoundland and Labrador-Northwest Territories, "The Canadian Real-Time GPS Correction Distribution Service"	Sustainable Resource Development
01/01/2007	Alberta-Canada: Indian Affairs and Northern Development, "Agreement between the Province of Alberta and The Minister of Indian Affairs and Northern Development Canada for Forest Protection on Indian Reserves"	Sustainable Resource Development
07/02/2007	Alberta-Mexico: State of Jalisco, "Memorandum of Understanding on Cooperation between the Department of Sustainable Resource Development, Government of Alberta and the Secretariat of Rural Development, Government of the State of Jalisco"	Sustainable Resource Development
15/02/2007	Alberta-Mexico: State of Jalisco, "Junior Forest Ranger Program Letter of Understanding"	Sustainable Resource Development
15/02/2007	Alberta-Mexico: State of Jalisco, "Specific Program of Collaboration for the International Training Assistance between the Secretariat of Rural Development of the State of Jalisco of the United Mexican States and the Hinton Training Centre of the Department of Sustainable Resource Development of the Government of Alberta, Canada"	Sustainable Resource Development
15/02/2007	Alberta-Mexico: State of Jalisco, "Mutual Aid Resources Sharing: Wildland Fire Protection"	Sustainable Resource Development
22/02/2007	Alberta-Canada: Parks Canada, "Memorandum of Understanding Concerning the Certificate Function for the Commercial Heritage Properties Incentive Fund (CHPIF)	Tourism, Parks, Recreation and Culture
12/03/2007	Alberta-Canada, "Bilateral Agreement to Advance Aboriginal Sport Participation"	Tourism, Parks, Recreation and Culture
20/02/2007	Alberta-Canada, "Review of Mammal Habitat Association Matrices: Prairie Boreal Shield EcoZones within the Prairie Provinces"	Tourism, Parks, Recreation and Culture
20/02/2007	Alberta-Canada, "Modeling of Black-Tailed Prairie Dog Habitat in Grassland National Park of Canada"	Tourism, Parks, Recreation and Culture

Alphabetical List of Government Entities' Financial Statements in Ministry 2006-07 Annual Reports

Entities included in the Consolidated Government Reporting Entity

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
Access to the Future Fund[1]	Advanced Education and Technology
Agriculture Financial Services Corporation	Agriculture and Food
Alberta Alcohol and Drug Abuse Commission	Health and Wellness
Alberta Cancer Prevention Legacy Fund[2]	Finance
Alberta Capital Finance Authority	Finance
Alberta Energy and Utilities Board	Energy
Alberta Foundation for the Arts	Tourism, Parks, Recreation and Culture
Alberta Gaming and Liquor Commission	Solicitor General and Public Security
Alberta Heritage Foundation for Medical Research Endowment Fund	Finance
Alberta Heritage Savings Trust Fund	Finance
Alberta Heritage Scholarship Fund	Finance
Alberta Heritage Science and Engineering Research Endowment Fund	Finance
Alberta Historical Resources Foundation	Tourism, Parks, Recreation and Culture
Alberta Insurance Council	Finance
Alberta Local Authorities Pension Plan Corporation[3]	Finance
Alberta Pensions Administration Corporation	Finance
Alberta Petroleum Marketing Commission	Energy
Alberta Research Council Inc.	Advanced Education and Technology
Alberta Risk Management Fund	Finance
Alberta School Foundation Fund	Education
Alberta Securities Commission	Finance
Alberta Social Housing Corporation	Municipal Affairs and Housing
Alberta Sport, Recreation, Parks and Wildlife Foundation	Tourism, Parks, Recreation and Culture
Alberta Treasury Branches	Finance
ATB Insurance Advisors Inc.[4]	Finance

[1] Established July 10, 2005.
[2] Proclaimed May 31, 2006.
[3] Incorporated December 16, 2005.
[4] Incorporated July 12, 2006.

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
ATB Investment Management Inc.	Finance
ATB Investment Services Inc.	Finance
ATB Services Inc.	Finance
Child and Family Services Authorities: Calgary and Area Child and Family Services Authority Central Alberta Child and Family Services Authority East Central Alberta Child and Family Services Authority Edmonton and Area Child and Family Services Authority North Central Alberta Child and Family Services Authority Northeast Alberta Child and Family Services Authority Northwest Alberta Child and Family Services Authority Southeast Alberta Child and Family Services Authority Southwest Alberta Child and Family Services Authority Metis Settlements Child and Family Services Authority	Children's Services
C-FER Technologies (1999) Inc.	Advanced Education and Technology
Credit Union Deposit Guarantee Corporation	Finance
Colleges: Alberta College of Art and Design Bow Valley College Grande Prairie Regional College Grant MacEwan College Keyano College Lakeland College Lethbridge Community College Medicine Hat College Mount Royal College NorQuest College Northern Lakes College Olds College Portage College Red Deer College	Advanced Education and Technology
Department of Advanced Education and Technology	Advanced Education and Technology
Department of Agriculture and Food	Agriculture and Food
Department of Children's Services	Children's Services
Department of Education	Education
Department of Energy	Energy
Department of Finance	Finance
Department of Health and Wellness	Health and Wellness
Department of Municipal Affairs and Housing	Municipal Affairs and Housing
Department of Seniors and Community Supports	Seniors and Community Supports

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
Department of Solicitor General and Public Security	Solicitor General and Public Security
Department of Sustainable Resource Development	Sustainable Resource Development
Department of Tourism, Parks, Recreation and Culture	Tourism, Parks, Recreation and Culture
Environmental Protection and Enhancement Fund	Sustainable Resource Development
Gainers Inc.	Finance
Government House Foundation	Tourism, Parks, Recreation and Culture
Historic Resources Fund	Tourism, Parks, Recreation and Culture
Human Rights, Citizenship and Multiculturalism Education Fund	Tourism, Parks, Recreation and Culture
iCORE Inc.	Advanced Education and Technology
Lottery Fund	Solicitor General and Public Security
Ministry of Advanced Education and Technology	Advanced Education and Technology
Ministry of Agriculture and Food	Agriculture and Food
Ministry of Children's Services	Children's Services
Ministry of Education	Education
Ministry of Employment, Immigration and Industry[1]	Employment, Immigration and Industry
Ministry of Energy	Energy
Ministry of Environment[1]	Environment
Ministry of Executive Council[1]	Executive Council
Ministry of Finance	Finance
Ministry of Health and Wellness	Health and Wellness
Ministry of Infrastructure and Transportation[1]	Infrastructure and Transportation
Ministry of International, Intergovernmental and Aboriginal Relations[1]	International, Intergovernmental and Aboriginal Relations
Ministry of Justice[1]	Justice
Ministry of Municipal Affairs and Housing	Municipal Affairs and Housing
Ministry of Seniors and Community Supports	Seniors and Community Supports
Ministry of Service Alberta[1]	Service Alberta
Ministry of Solicitor General and Public Security	Solicitor General and Public Security
Ministry of Sustainable Resource Development	Sustainable Resource Development
Ministry of Tourism, Parks, Recreation and Culture	Tourism, Parks, Recreation and Culture

[1] Ministry includes only the departments so separate departmental financial statements are not necessary.

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
Ministry of the Treasury Board[1]	Treasury Board
N.A. Properties (1994) Ltd.	Finance
Natural Resources Conservation Board	Sustainable Resource Development
Persons with Developmental Disabilities Community Boards: Calgary Region Community Board Central Region Community Board Edmonton Region Community Board Northeast Region Community Board Northwest Region Community Board South Region Community Board	Seniors and Community Supports
Persons with Developmental Disabilities Provincial Board[2]	Seniors and Community Supports
Provincial Judges and Masters in Chambers Reserve Fund	Finance
Regional Health Authorities and Provincial Health Boards: Alberta Cancer Board Alberta Mental Health Board Aspen Regional Health Authority Calgary Health Region Capital Health Chinook Regional Health Authority David Thompson Regional Health Authority East Central Health Health Quality Council of Alberta[3] Northern Lights Health Region Peace Country Health Palliser Health Region	Health and Wellness
Safety Codes Council	Municipal Affairs and Housing
School Boards and Charter Schools: Almadina School Society Aspen View Regional Division No. 19 Aurora School Ltd. Battle River Regional Division No. 31 Black Gold Regional Division No. 18 Boyle Street Education Centre Buffalo Trail Public Schools Regional Division No. 28 Calgary Arts Academy Society Calgary Girls' School Society Calgary Roman Catholic Separate School District No. 1 Calgary School District No. 19 Calgary Science School Society Canadian Rockies Regional Division No. 12 CAPE-Centre for Academic and Personal Excellence Institute Chinook's Edge School Division No. 73	Education

[1] Ministry includes only the departments so separate departmental financial statements are not necessary.
[2] Ceased operations June 30, 2006.
[3] Established July 1, 2006.

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
School Boards and Charter Schools continued:	*Education*
Chinook's Edge School Division No. 73	
Clearview School Division No. 71	
East Central Alberta Catholic Separate Schools Regional Division No. 16	
East Central Francophone Education Region No. 3	
Edmonton Catholic Separate School District No. 7	
Edmonton School District No. 7	
Elk Island Catholic Separate Regional Division No. 41	
Elk Island Public Schools Regional Division No. 14	
Evergreen Catholic Separate Regional Division No. 2	
FFCA Charter School Society	
Foothills School Division No. 38	
Fort McMurray Roman Catholic Separate School District No. 32	
Fort McMurray School District No. 2833	
Fort Vermilion School Division No. 52	
Golden Hills School Division No. 75	
Grande Prairie Public School District No. 2357	
Grande Prairie Roman Catholic Separate School District No. 28	
Grande Yellowhead Regional Division No. 35	
Grasslands Regional Division No. 6	
Greater North Central Francophone Education Region No. 2	
Greater Southern Public Francophone Education Region No. 4	
Greater Southern Separate Catholic Francophone Education Region No. 4	
Greater St. Albert Catholic Regional Division No. 29	
High Prairie School Division No. 48	
Holy Family Catholic Regional Division No. 37	
Holy Spirit Roman Catholic Separate Regional Division No. 4	
Horizon School Division No. 67	
Lakeland Roman Catholic Separate School District No. 150	
Lethbridge School District No. 51	
Living Waters Catholic Regional Division No. 42	
Livingstone Range School Division No. 68	
Medicine Hat Catholic Separate Regional Division No. 20	
Medicine Hat School District No. 76	
Moberly Hall School Society	
Mother Earth's Children's Charter School Society	
New Horizons Charter School Society	
Northern Gateway Regional Division No. 10	
Northern Lights School Division No. 69	
Northland School Division No. 61	
Northwest Francophone Education Region No. 1	
Palliser Regional Division No. 26	
Parkland School Division No. 70	
Peace River School Division No. 10	
Peace Wapiti School Division No. 76	
Pembina Hills Regional Division No. 7	
Prairie Land Regional Division No. 25	
Prairie Rose School Division No. 8	
Red Deer Catholic Regional Division No. 39	
Red Deer School District No. 104	
Rocky View School Division No. 41	
St. Albert Protestant Separate School District No. 6	
St. Paul Education Regional Division No. 1	

MINISTRY, DEPARTMENT, FUND OR AGENCY	MINISTRY ANNUAL REPORT
School Boards and Charter Schools continued: St. Thomas Aquinas Roman Catholic Separate Regional Division No. 38 Sturgeon School Division No. 24 Suzuki Charter School Society Westmount Charter School Society Westwind School Division No. 74 Wetaskiwin Regional Division No. 11 Wild Rose School Division No. 66 Wolf Creek School Division No. 72	*Education*
Supplementary Retirement Plan Reserve Fund	Finance
Technical Institutes and The Banff Centre: Northern Alberta Institute of Technology Southern Alberta Institute of Technology The Banff Centre for Continuing Education	Advanced Education and Technology
Universities: Athabasca University The University of Alberta The University of Calgary The University of Lethbridge	Advanced Education and Technology
Victims of Crime Fund	Solicitor General and Public Security
Wild Rose Foundation	Tourism, Parks, Recreation and Culture

Entities Not Included in the Consolidated Government Reporting Entity

FUND OR AGENCY	MINISTRY ANNUAL REPORT
Alberta Foundation for Health Research	Advanced Education and Technology
Alberta Heritage Foundation for Medical Research	Advanced Education and Technology
Alberta Heritage Foundation for Science and Engineering Research	Advanced Education and Technology
Alberta Teachers' Retirement Fund Board	Education
Improvement Districts' Trust Account	Municipal Affairs and Housing
Local Authorities Pension Plan	Finance
Long-Term Disability Income Continuance Plan - Bargaining Unit	Service Alberta
Long-Term Disability Income Continuance Plan - Management, Opted Out and Excluded	Service Alberta
Management Employees Pension Plan	Finance
Provincial Judges and Masters in Chambers Pension Plan	Finance
Provincial Judges and Masters in Chambers (Unregistered) Pension Plan	Finance
Public Service Management (Closed Membership) Pension Plan	Finance
Public Service Pension Plan	Finance
Special Areas Trust Account	Municipal Affairs and Housing
Special Forces Pension Plan	Finance
Supplementary Retirement Plan for Public Service Managers	Finance
Workers' Compensation Board	Employment, Immigration and Industry

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